IN THE UNITED STATES DISTRICT COURT FOR THE WESTERN DISTRICT OF TEXAS SAN ANTONIO DIVISION

)CIV A. NO.:5:19-CV-00615 FRANCISCO CANTU and NORBERTO ELIZONDO, individually and)JURY TRIAL DEMANDED on behalf of all others similarly situated,)CLASS/COLLECTIVE ACTION) PURSUANT TO 29 USC Plaintiffs,)SECTION 216(b)/FED R.)CIV. R. CIV. P. 23 VS. MAMMOTH ENERGY SERVICES, INC., d/b/a COBRA ENERGY and HIGHER POWER ELECTRICAL, LLC, Defendants.

VIDEOTAPED DEPOSITION OF JEFFREY ATLEE BEAGLE

TAKEN ON BEHALF OF THE PLAINTIFFS

IN OKLAHOMA CITY, OKLAHOMA

ON APRIL 18, 2022

REPORTED BY: KAREN B. JOHNSON, CSR

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1	A P	PEARANCES		1	Exhibit	Number	148	E-mails	48
2	For the Plaintiffs:			2	Exhibit	Number	149	E-mails	50
	(attended remotely)			3	Exhibit	Number	179	E-mails	54
4		David I. Moulton		4	Exhibit	Number	180	E-mails	57
5		Bruckner Burch, PLLC		5	Exhibit	Number	181	E-mails	59
		8 E. Greenway Plaza, Suite	1500	6	Exhibit	Number	182	E-mails	60
6		Houston, Texas 77046 dmoulton@brucknerburch.com		7	Exhibit	Number	183	E-mails	61
7				8	Exhibit	Number	184	Excel Spreadsheet	62
8	For the Defendants:			9	Exhibit	Number	185	E-mails	63
9				10	Exhibit	Number	170	Earnings Statements	66
10		William Stukenberg Porter Hedges, LLP		11	Exhibit	Number	156	E-mails	83
'		1000 Main Street, 36th Floo	r	12					
11		Houston, Texas 77002 (713)226-6626		13			DEF	ENDANT'S EXHIBITS	
12		wstukenberg@porterhedges.co	om	14					Page
13	/	Anthony Antony		15	Exhibit	Number	134	E-mails	90
14	(attended remotely)	Porter Hedges, LLP		16	Exhibit	Number	142	E-mails	91
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20		Johnny Blanco, Videographer	•	22					
21 22				23					
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1 THE VIDEOGRAPHER: Good morning. We are	1	A Insurica.
2 on the record. Would the court reporter please	2	Q To get ready for your deposition today,
3 swear the witness.	3	did you talk with anyone or review any materials?
4 JEFFREY ATLEE BEAGLE,	4	A Yes.
5 after having been first duly sworn at 12:00 p.m.	5	Q Who did you meet with?
6 deposes and says in reply to the questions	6	A Will.
7 propounded as follows, to wit:	7	Q Did you meet with Mr. Layton?
8 MR. MOULTON: All right. Before we get	8	A No.
9 started, can we just have everyone who's attending	9	Q Have you talked to Mr. Layton about this
10 this deposition today please announce themselves	10	deposition?
11 for the record. I'm David Moulton, I represent	11	A No.
12 the plaintiffs in this matter.	12	Q Have you talked with anyone besides
13 MR. STUKENBERG: Will Stukenberg on behalf	13	Mr. Stukenberg that's affiliated with the
14 of the defendants and Mr. Beagle.	14	defendants in any way?
15 THE WITNESS: Jeff Beagle.	15	A No.
16 MR. MOULTON: Do we have anybody on	16	Q When is the last time you talked with
17 your on Anthony Arteaga line?	17	any any other workers or employees of Mammoth
18 MR. STUKENBERG: Yes.	18	or its affiliates?
19 MR. ARTEAGA: Yes, sir. Anthony Arteaga	19	A I have one friend that still works there
20 on behalf of defendants.	20	that I talk to somewhat regularly at one of the
21 MR. MOULTON: And, Anthony, do you have	21	affiliates.
22 anybody watching or listening with you?	22	Q Okay. And who is that?
23 MR. ARTEAGA: No, sir, it's just me.	23	A Chris Scott.
24 MR. STUKENBERG: He does my exhibits for	24	Q What company is he with?
25 me, Dave.	25	A Stingray.
Page 7		Page 9
1 MR. MOULTON: I'm sorry, what?	1	Q And when and how long ago was it that
2 MR. STUKENBERG: He does my exhibits for	2	you and Mr. Scott spoke last?
3 me.	3	A Within the last month.
4 MR. MOULTON: Okay. Perfect.	4	Q Have you all discussed the the lawsuit
5 Mr. Beagle, is there anyone else in the	5	at all?
6 room with you besides Mr. Stukenberg, the court	6	A No.
7 reporter, and the and the videographer?	7	Q Besides Mr. Scott, do you have any
8 THE WITNESS: There is not.	8	friends, family members or anyone that you're
9 DIRECT EXAMINATION	9	close to that still works for Mammoth or any of
10 BY MR. MOULTON:	10	its affiliates?
11 Q Mr. Beagle, for the record, can you state	11	A No.
12 your full name, please?	12	Q How did your employment with Mammoth end?
13 A Jeffrey Atlee Beagle.	13	A I resigned.
14 Q How do you spell Atlee?	14	Q Okay. And which which entity were you
15 A A-T-L-E-E.	15	technically employed by?
16 Q And how do you spell Beagle?	16	A Mammoth Energy, Inc.
17 A B-E-A-G-L-E.	17	Q Were you employed by any others?
18 Q What is your home address, sir?	18	A I believe when I started, I was employed
19 A 1901 Interurban Way, Edmond, Oklahoma,	19	by Stingray.
20 73034.	20	Q Okay. So you're so while while you
21 Q How long have you lived at that address?	21	were there, you were with Stingray at first and
22 A Six years.	22	then you were with Mammoth Energy, Inc.?
23 Q What's your date of birth?	23	A Correct.
24 A July 12th, 1985.	24	Q And you said you resigned, can you tell us
25 Q What is your current employer?	25	why you resigned?

	Page 10		Page 12
1	A Just found a new opportunity at my new	1	A I think that's correct, yeah.
2	employer, and it was a really good opportunity and	2	Q Okay. In that first part here, it
3	decided to make a change.	3	mentions 2200 employees company-wide throughout
4	Q Okay. Was there anything that you didn't	4	the U.S. and Puerto Rico, do you have a sense for
5	like about your job that factored into leaving	5	during the time that Mammoth had work in Puerto
6	Mammoth?	6	Rico, can you tell me about of those of
7	A No, it was busy, but	7	those 2,200 employees, how many were actually
8	Q Okay. When you were with Mammoth Energy,	8	Puerto Rican workers or workers that were working
9	Inc., who did you report to?	9	in Puerto Rico?
10	A Mark Layton.	10	A I don't recall.
11	Q And he was the CFO; correct?	11	Q Okay. And so the the duties you listed
12	A Correct.	12	here for Mammoth Energy Services, are they
13	Q Did you report to anyone else?	13	accurate?
14	A No.	14	A Yes.
15	Q And who were your direct reports?	15	Q Okay. And then under Stingray Energy, you
16	A Alex Kalman, Michelle Hernandez, Debbie	16	worked there for it says three years, eleven
17	Mary, there may be those are the ones that come	17	months from October 2014 to October 2016; is
18	to mind, I may be missing somebody.	18	that is that correct?
19	Q You were the director of HR; correct?	19	A I think that's right.
20	A Correct.	20	Q Okay. And you were the director of human
21	Q Mr. Beagle, I want to show you a document	21	resources there?
22	here, we're going to discuss it real quick, we've	22	A Yes.
23	marked it as Exhibit 175.	23	Q And Stingray is one of the affiliates in
24	(Plaintiff's Exhibit Number 175 marked for	24	Mammoth; right?
25	identification and made part of the	25	A Correct.
	Page 11		Page 13
1	record)	1	Q When you were working at Stingray, did you
2	Q (By Mr. Moulton) And this is the	2	work with Mr. Layton?
3	basically the resume' version of your LinkedIn	3	A I honestly can't remember when he joined
4	page that I downloaded. And I just wanted to see	4	the organization.
5	if you can review this to see if this is an	5	Q Were you there before him?
6	accurate summary for you?	6	A I believe so.
7	MR. STUKENBERG: And I'm going to go ahead	7	Q Okay. How closely have you worked with
8	and object to any documents that weren't produced	8	Mr. Layton during the time that you were at you
9	in advance of the deposition.	9	were affiliated with Mammoth?
10	THE WITNESS: Yeah, that looks like what I	10	MR. STUKENBERG: Objection; form.
11	have on my LinkedIn page for my current role.	11	THE WITNESS: Standard supervisor-employee
12	Q (By Mr. Moulton) Okay. And I want to	12	relationship, I don't know how to answer that.
13	scroll down to the experience section, if you	13	Q (By Mr. Moulton) Did you yeah, sorry.
14	could just kind of verify these, your experience	14	Did you get to know him pretty well?
15	section, so under for Insurica, I have you down	15	A Professionally, I guess, yeah.
16	as vice-president, director human resources from	16	Q Okay. Do you have an opinion about
17	December 2018 to the present; is that right?	17	whether or not he's honest or dishonest?
18	A Yeah, I started as director,	18	MR. STUKENBERG: Objection; form.
19	vice-president was added more recently, but the	19	THE WITNESS: I would say he's honest.
20	role was essentially the same.	20	Q (By Mr. Moulton) Okay. You're not aware
21	Q Okay. And then with Mammoth Energy	21	of any times where he was dishonest with you?
22	Services, you were the human resources director?	22	A No.
23	A Yeah.	23	Q Okay.
24	Q From March 2015 through December 2018;	24	A Excuse me.
25	correct?	25	Q You mentioned you met with Mr. Stukenberg
140	COLLECT:	23	a Tou mentioned you met with mr. Stukemberg

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1	today, without asking you what you guys talked	1	A It was a one of the subsidiaries on a
2	about, I just kind of wanted to know, what time	2	classification case.
3	did you did y'all meet?	3	Q Was it Stingray?
4	A Today?	4	A Yes.
5	Q Yeah.	5	Q Okay. Was it it may have been one of
6	A I think I got here about 11:15.	6	the overtime cases dealing with a
7	Q Okay. Did you did you meet with him	7	misclassification of workers?
8	about this deposition at any other time?	8	A Yeah, it was over the classification of
9	A Yes.	9	exempt verse non-exempt.
10	Q When was that?	10	Q Okay. Do you remember where you were when
11	A Last week.	11	you gave that deposition?
12	Q Okay. And how did y'all meet, in person	12	A I want to say Cleveland.
13	or over Zoom or phone?	13	Q Ohio?
14	A Zoom or Teams.	14	A Yes.
15	Q Okay. And approximately how long did you	15	Q Okay. And approximately when was that?
16	y'all talk or meet?	16	A I don't recall, best guess would be 2014,
17	A Hour, hour and a half.	17	2015, somewhere around there.
18	Q All right. So, Mr. Beagle, I'm going to	18	Q Okay. Do you remember what position of
19	go through several documents to kind of go through	19	workers it was?
20	sort of the history of of sort of the	20	A I think it was equipment operators.
21	development of how pay was determined at at	21	Q And do you remember if they were paid
22	Mammoth while the worker well, actually, before	22	salary, hourly, day rate, piece rate?
23	and then during while the workers were in Puerto	23	A I think it had to do with salary verse
24	Rico. And I'm going to start kind of where I $\operatorname{ ext{}}$	24	hourly.
25	what I view as the beginning of this, and so I'd	25	Q Okay. And do you think it was a white
	Page 15		Page 17
1	ask that you pay close attention to my questions	1	color exemption case or a misclassification of
2	and stay on if we can stay on the topic of my	2	employee case?
3	questions, trust me, I think we'll get through it	3	MR. STUKENBERG: Objection; form.
4	all and I think we'll get through it rather	4	THE WITNESS: I'm not I don't recall.
5	quickly. But the trick in a deposition sometimes	5	Q (By Mr. Moulton) That's fine. Okay.
6	is is to focus on the question that's being	6	We're going to go looking at some documents here,
7	asked, and I'd ask that you do that. I'd also ask	7	I'm going to show you what's been previously
8	that that you wait for the question to be	8	labeled as Plaintiff's Exhibit 131. Show it there
9	finished before you start talking, and I'll do my	9	on your screen.
10	best to not talk over you because the court	10	(Plaintiff's Exhibit Number 131 previously
11	reporter has to write everything down. Is that	11	marked for identification and made part of
12	understood?	12	the record)
13	A Understood.	13	Q (By Mr. Moulton) This is an e-mail chain
14	Q Great. Now, before we get going on that,	14	and with e-mail chains, they usually start, at
15	actually, Mr. Beagle, have you ever testified	15	least in this case, they're starting at the
16	before under oath?	16	bottom, it's going to be the oldest e-mails, and
17	A Yes.	17	as we go through the chain, we'll scroll up and
18	Q Okay. Approximately how many times are we	18	get more recent. Does that make sense?
19	talking about?	19	A Yes.
20	A Once, maybe twice.	20	Q Okay. So this is we're going to look
21	Q Have you testified under oath in regards	21	Exhibit 131 at the bottom of Page 3579, I want to
22	to any issues involving Mammoth or its	22	direct your attention to an e-mail from Keith
23	subsidiaries?	23	Ellison on Thursday, October 19th at 1:02, do you
24	A Yes.	24	see this e-mail?
	Q Okay. Can you tell me about that?	25	A Yes.

```
Page 18
                                                                                                             Page 20
             Okay. And you see that you are copied on
                                                                starting at the bottom here, there are some
1
2
                                                            2
                                                                e-mails from Alexander Kalman, he has some
    it: correct?
3
             MR. STUKENBERG: No, he's not.
                                                            3
                                                                questions about the pay plan, do you see that on
4
             THE WITNESS: I don't see it, I don't see
                                                                November 6th at the bottom at Page 3153?
5
    my name.
                                                            5
             (By Mr. Moulton) Yeah, I guess you're
                                                                        Okay. And Alex asks for follow up a
6
        Q
                                                            6
7
     copied like at 9:34 the next day.
                                                                couple times, but I'm going to scroll up to the
8
             Okay.
                                                            8
                                                                part where the action is. If you can look at two
9
        Q
             Do you see that?
                                                            9
                                                                e-mails for me inside Exhibit 140, it's Mammoth
10
             Yeah.
                                                           10
                                                                3151 and Mammoth 3152. We have an e-mail from Ken
11
             Okay. So you received this e-mail from
                                                           11
                                                                Kinsey that you're copied on that says he's
                                                                "visited with Keith, see below. The answers are
12
     Keith Ellison where he's saying that they've got
                                                           12
13
     the contract and they're paying the following day
                                                           13
                                                                in red to your questions. If the answers below
14
     rates, do you see that?
                                                           14
                                                                are not clear, please call me," do you see that?
15
             MR. STUKENBERG: Objection; form. He's
                                                           15
                                                                   Α
                                                                        Yes.
16
                                                           16
     not copied on the e-mail, Dave.
                                                                        Okay. So we're going to go below to see
17
             THE WITNESS: Yes, I see that.
                                                           17
                                                                the -- the answers from -- that Ken said Keith
18
             (By Mr. Moulton) Okay. And you were
                                                           18
                                                                said in Number 2, do you see what I'm talking
    copied the next day on October 20th, correct, it
19
                                                           19
20
     was forwarded to you?
                                                           20
                                                                   Α
                                                                        Yes.
21
             Yes, I see that.
                                                           21
                                                                        MR. STUKENBERG: Objection; form.
22
             Okay. And you -- you, being the director
                                                           22
                                                                        (By Mr. Moulton) Okay. So let's look at
23
    of HR, it looks like you're getting involved
                                                           23
                                                                this. "In the same vein, can we confirm that
24
     pretty immediately, you're writing Ken about that
                                                           24
                                                                hourly employees should only receive their day
25
                                                           25
     you're going to try to mirror these rates, can you
                                                                rate and not their hourly rate in addition to
                                                 Page 19
                                                                                                             Page 21
     explain to us what you meant by that?
                                                                their day rate; correct?" Did I read that
2
             Yeah, I think we looked at a couple
                                                                question right?
    different options when we were, I guess, trying to
3
                                                            3
                                                                        Yeah, that's how it's written there.
     figure out how to make everything work, be that,
                                                                        Okay. And the response, as you can see,
4
                                                                it's a slightly different color says, "All hourly
5
     obviously our initial e-mail had a day rate, it
                                                            5
     looks like I'm e-mailing Steve Broussard there, so
                                                                employees will get their PR rate only," do you see
6
                                                            6
7
     if we assumed those are numbers we're trying to
                                                            7
                                                                that?
    budget towards, you know, how can we do that in a
8
                                                            8
                                                                        I do.
9
     compliant manner under the FLSA.
                                                            9
                                                                        Do you know what Keith meant by that?
10
             Right. Okay. And so you wrote Broussard
                                                           10
                                                                        If I recall, they had a Puerto Rico hourly
11
     about that and he -- he wrote to you about a
                                                           11
                                                                rate and then a standby hourly rate while they
12
     couple things, but -- but hearing what you're
                                                           12
                                                                were stateside before they deployed to Puerto
13
     saying is, you -- you understood that those day
                                                           13
                                                                Rico. So I think he would be referring they
14
     rates were budgets that you were going to try to
                                                           14
                                                                should get their hourly rate for being on island,
15
     then work out a compliance system, is that what
                                                           15
                                                                the Puerto Rico rate only.
16
     you're saying?
                                                           16
                                                                        Okay. Do you know if he was referring to
17
             Yeah, I think we looked at, I guess, day
                                                           17
                                                                the day rates that he had written about in -- in
                                                                Exhibit 131?
18
    rates, hourly rates, and reached out to Steve, as
                                                           18
19
     our counsel, to try to get guidance from him on
                                                           19
                                                                        I -- I don't know.
20
                                                           20
                                                                        (Plaintiff's Exhibit Number 137 previously
    how best to move forward.
21
             (Plaintiff's Exhibit Number 140 previously
                                                           21
                                                                        marked for identification and made part of
22
             marked for identification and made part of
                                                           22
                                                                        the record)
23
             the record)
                                                           23
                                                                         (By Mr. Moulton) I'm going to -- the next
24
             (By Mr. Moulton) Okay. Going to show you
                                                           24
                                                                document I'm going to show you is Plaintiff's
                                                           25
25
     what's been previously labeled as Exhibit 140,
                                                                Exhibit 137. This looks a -- looks like it's a
```

```
Page 22
                                                                                                             Page 24
     pay rate scale for the workers that are -- that
                                                                you, but that messed up.
 1
                                                            1
     are going to be going to Puerto Rico, do you agree
                                                            2
                                                                         Nah, you're good.
     with this?
                                                            3
 3
                                                                         You got it, okay.
 4
             MR. STUKENBERG: Objection; form.
                                                                         (Plaintiff's Exhibit Number 166 previously
 5
             THE WITNESS: Looks like that, yeah.
                                                            5
                                                                         marked for identification and made part of
 6
             (By Mr. Moulton) Okay. And can you -- do
                                                            6
                                                                         the record)
     you notice that these rates here from general
                                                                         (By Mr. Moulton) Now, eventually -- in
     foreman on down are the rates that match with
                                                                Exhibit 166, we have some e-mails starting to talk
 9
     Mr. Ellison's original e-mail that we looked at;
                                                            9
                                                                about how you guys are going to calculate on what
10
     right?
                                                            10
                                                                the hourly rates would be for those day rates;
11
        Α
             I'll take -- I didn't memorize them, but
                                                           11
                                                                correct?
     I'll take your word for it that they match with
12
                                                            12
                                                                   Α
                                                                        Right.
                                                           13
13
     the original e-mail.
                                                                         Okay. And so let's just kind of review
             (Plaintiff's Exhibit Number 139 previously
                                                                this. In the -- the bottom e-mail in Exhibit 166
14
                                                            14
15
             marked for identification and made part of
                                                           15
                                                                is Mammoth 3291, and we have e-mail from Missy
16
             the record)
                                                            16
                                                                Davis to you and Alex, Alex Kalman, and it says,
17
             (By Mr. Moulton) And these are the same
                                                           17
                                                                "Can you guys give me a mathematical explanation
18
     rates that we'll see in Exhibit 139, that Higher
                                                           18
                                                                on the PR pay rates and how we're processing that?
     Power put in their offer letter; correct?
19
                                                           19
                                                                Not because I don't trust you, but because the men
20
             MR. STUKENBERG: Objection; form.
                                                           20
                                                                are asking me and I don't know how to tell them or
21
             THE WITNESS: Yeah, I guess you've got --
                                                           21
                                                                explain it to them," do you see that?
22
     you've got the hourly rate there as well.
                                                           22
                                                                         I do.
23
             (By Mr. Moulton) Right. That's -- so this
                                                           23
                                                                         Okay. And we have your response right
24
     is Exhibit 139. The -- the hourly rates here,
                                                           24
                                                                here on -- on November 13th, 2017 on Mammoth 3290
25
     though, aren't these hourly rates for the rates
                                                           25
                                                                in Exhibit 166, and it says, "Missy, sorry for the
                                                                                                             Page 25
     that they were receiving before they went to the
                                                                late response. Please find attached Excel file in
                                                            1
     island?
 2
                                                            2
                                                                Sheet 1. If you take the 16-hour shifts over a
 3
             I'm not sure.
                                                            3
                                                                seven-day workweek with the applicable overtime of
             Okay. But these Puerto Rico storm per day
                                                                one and a half times for anything over 40, you'll
 4
                                                            4
    rates mirror or are the same as the rates that
                                                            5
                                                                see that it nets out to the day rate over a week
                                                                period. Take that total, then divide by the seven
     Mr. Ellison originally wrote; correct?
 6
                                                            6
 7
             Again, I -- I can't see them both, but
                                                            7
                                                                days. Let me know if that does not make sense.
                                                                Thanks." Do you remember sending that e-mail?
 8
                                                            8
     they look similar, yes.
 9
             If you want, we can go back to 131 and you
                                                            9
                                                                         No, but I can read it, yeah.
10
     can review 131 again, just verify.
                                                            10
                                                                         Right. Okay. This is an e-mail you sent
11
             Okay. Can you go back?
                                                           11
                                                                to Missy?
12
             Right. So back in Exhibit 139, can you
                                                                   Α
                                                           12
13
     verify they're the same rates?
                                                           13
                                                                         Okay. And here you're explaining to her
14
             Yes, they look the same.
                                                           14
                                                                how you guys are going to come up with the hourly
15
             (Plaintiff's Exhibit Number 138 previously
                                                            15
                                                                rates that you'll use, if someone works the whole
16
             marked for identification and made part of
                                                           16
                                                                week, they will end up getting the equivalent of
17
                                                           17
             the record)
                                                                their day rate; correct?
             (By Mr. Moulton) And in Exhibit 138, we
                                                                         Yeah, I -- I think it was a budgeted
18
                                                           18
19
     have a 5 Star pay scale, which has the same rates,
                                                            19
                                                                amount that we were trying to be compliant with,
20
                                                           20
    I wonder if you can verify that for me?
                                                                so we were coming up with the hourly rate that
21
             MR. STUKENBERG: What did you characterize
                                                           21
                                                                would hit that kind of targeted budgeted amount.
22
     this document as, Dave?
                                                           22
                                                                         Sorry, I didn't mean to turn it off.
23
             MR. MOULTON: Exhibit 138.
                                                           23
                                                                   Α
                                                                         I can see it.
24
             THE WITNESS: Yes, those look the same.
                                                           24
                                                                         Yeah. I'm just closing some of these
25
             (By Mr. Moulton) Was trying to zoom it for
                                                           25
                                                                windows before my computer starts hanging up.
```

Page 26 Page 28 Α Okay. (By Mr. Moulton) For the court reporter, 1 this is Exhibit 167, it's Mammoth 3292 in Excel. 2 2 And you provided another explanation in this process in Exhibit 176 to Mr. Kinsey, so 3 I don't have an exhibit sticker on it because 3 4 let's look at this. we're going to look at the formulas. 5 (Plaintiff's Exhibit Number 176 marked for 5 So looking at this spreadsheet, are you familiar with it? Should we walk through it a 6 identification and made part of the 6 record) little bit? 8 (By Mr. Moulton) Exhibit 176, Mammoth 8 It does look familiar. 9 3515, we got J.D. Kinsey writing to Alex and 9 Okay. So the way I understand it is that you've come up with a total adjusted hours by 10 you're going to be answering the question up here. 10 11 Let's look at this. "Hey, Alex, I was doing some 11 taking the regular hours and then plus one and a 12 math based on a breakdown that you've given me, it 12 half, the overtime hours, and come up with an 13 13 adjusted hours of 148, do you see that? was the breakdown of what the guys are supposed to 14 make per day and the breakdown per hour. If the 14 Okay. 15 breakdown per hour is correct, it doesn't match up 15 In Column H, okay. Then you have your 16 16 budgeted day rates in Column I, and then if you to the day rate. I was just hoping that you could were to get your -- if a person, if one of the 17 help me to better understand the math part. I'm 17 18 attaching the file that I was looking at." 18 workers was getting their day rate for the whole And then you ask if he's accounting for 19 week, and Column J has amounts due and earned for 19 20 over 40, you clear it up that it's supposed to be 20 the whole week; correct? 21 over 40, but not eight and eight. But the part 21 Right. 22 that I want to ask you about is on the top here, 22 Then in K we get like what the hourly 23 your answer to Mr. Kinsey about how to calculate 23 rates you would need to get to -- to you so that 24 if they work the whole week with 16 hours per day 24 the rates, and let's look at this. 25 25 times seven, with the regular and the overtime, "If you take the 16-hour days with seven days in a workweek, you'll get 112 hours. that's the amount of pay, that's the hourly rate 2 Anything over 40 in a workweek is time and a half. 2 that would need -- that they would need to get for So if you take for the week 40 hours times the that to work in Column K; correct? 3 3 base, then 72 hours times the base times one and a Correct. 4 4 5 half, you'll get the equivalent of the day rate 5 Okay. And here you're checking your math, times seven." Is that how y'all figured out what make sure it works in the Column L? And I'm 6 6 7 the rates should be? 7 asking you, is that what you're --8 Yeah, like I said, I think we consulted 8 Α Yes. ves. 9 with Steve Broussard that there was this 9 And in Columns N through Q, it looks like 10 expectation from -- from Keith of kind of what the 10 there's a calculation here of how much the 11 positions would pay from a budgeted standpoint or 11 overtime would be owed if a day rate were being 12 what they would be expected to make in the field, 12 paid, do you agree with that? 13 and then we tried to work with Steve to come up 13 Say that again. 14 with the correct approach to hit that target. 14 In Columns N through Q, it looks like you're calculating how much overtime would be owed 15 And I believe that you actually prepared a 15 16 spreadsheet that would show how these calculations 16 if the workers were paid a day rate? 17 17 MR. STUKENBERG: Objection; form. were made; correct? 18 Α 18 THE WITNESS: I don't know what that Probably, yes, yeah. 19 19 All right. Let's -- let's look at it, means. 20 let's look at it here, and just for -- what I'm 20 Ŋ (By Mr. Moulton) Okay. So Column N, I 21 going to show you is a native Excel file. 21 see -- let's see if we can kind of work through 22 22 it, may just be a lot to take in. So if you take 23 (Plaintiff's Exhibit Number 167 previously 23 the L2 divided by D2, that figure in Column N, to 24 marked for identification and made part of 24 me that looks like a calculation of what a regular

25

the record)

25

rate would be for a person if they had been paid a

Page 30 Page 32 day rate; correct? MR. MOULTON: That was 167. So this 174 1 2 So you're taking the overall figure is also Mammoth 3292-Exhibit 174, we're just 2 divided by total hours worked, okay. making -- that's in the file name. 3 3 4 And to clarify, this is a -- this is a (By Mr. Moulton) What I've done to your 5 spreadsheet that you created? 5 spreadsheet, Mr. Beagle, is in Column K where they 6 6 have the rates that we were just looking at, I Okay. So you're -- you're taking the just rounded them to two digits to make them to be 8 total divided by the 112; correct? 8 the rates that we actually see on the -- on the 9 Correct. 9 rate sheets that you guys made. So, for example, 10 And that comes out to 78.13, which would 10 instead of 59.12, you know, go on forever 11 be the regular rate for someone paid a day rate; 11 decimals, we just have it 59.12, which would be 12 right? 12 what you would put into the payroll system; right? 13 13 MR. STUKENBERG: Of that amount. Right. 14 14 THE WITNESS: Yes. Okay. And if we do that, we can see (By Mr. Moulton) Okay. And Column O is 15 15 what -- in Column I, we'll see what the actual half of that, which would be the overtime rate for amount would be for a worker paid at 59.12, 16 16 16 17 a day rate; right? 17 hours a day, seven days a week. So do you see 18 Yes. 18 that on Column L, we see that there's a slight difference, like there's a 24 cent difference 19 Q And then you're multiplying that figure, 19 20 that overtime, half-time rate times the number of 20 between what the day rate amount would be and then 21 overtime hours to calculate how much overtime 21 what the actual amount would be, do you see that? 22 would be due if the person were paid a day rate; 22 I see that. 23 right? 23 All right. And so -- and then on the next 24 Α Okay. Yeah. 24 one, they're off -- for the workers that are paid And that's Column P? 25 O 25 \$1,000 per day or 47.30, the difference is 40 Page 31 Page 33 It looks that way, yes. cents? 1 2 Yeah. And then you add it all together to 2 Α Yes. see what the total pay would be if a day rate 3 3 And then for the workers that are paid 900, a difference is 36 cents? worker were paid -- if you had a day rate worker 4 4 Α 5 and you added on the overtime that would be owed, 5 Yes. Q shows the total amount of the check; correct? Q And for the workers that are paid 800 or 6 6 7 Yes, that's the calculation. 7 37.84, we get a difference of 32 cents? 8 Right. I don't know if you noticed in 8 Α 9 your sheet, and this is -- maybe this is a little 9 And for the workers that are at 700 or 10 nerdy, but in K, the hourly rates here don't show 10 33.11, it's a 28 cent difference? 11 everything that's in there, like you know how 11 12 Excel only shows the number of figures you want it 12 Sorry, you got to say yes or no for the 13 to see, so if we expand it out -- or actually, no, 13 court reporter. 14 if you expand it out, you start seeing there's 14 Α 15 more digits there in K, in other words, it wasn't 15 Ω And at 600, we have a difference of 24 16 rounded? 16 cents, do you see that? 17 17 Right. Α 18 (Plaintiff's Exhibit Number 174 previously O 18 Right. Okay. So when someone works a 19 marked for identification and made part of 19 full week in Puerto Rico under the system that you 20 20 the record) guys came up with, the figures in L would be the 21 (By Mr. Moulton) Okay. All right. I'm 21 amounts that will really show on their paycheck; 22 going to show you another native spreadsheet that 22 right? 23 is also not labeled, but it is Exhibit 174. 23 Α Yes, that's correct, because that's based 24 MR. STUKENBERG: What exhibit was that, 24 off the actual hourly rate they were paid. 25 25 (Plaintiff's Exhibit Number 177 marked for Dave?

Page 34 Page 36 identification and made part of the Exhibit 151, and to me, Exhibit 151, let's see if 1 2 you agree with this, looks like a summary of the record) 3 (By Mr. Moulton) All right. So we'll go different versions of the scale that we've seen so 3 to Exhibit 177, and this is an e-mail where far. Would you agree with that? 5 Mr. Layton asked you, "What is the deal that is in 5 So this one has it all together, we have 6 place with our employees that are in Puerto Rico, 6 are we paying them their base salary plus a day the storm per day rates, we have the per hour 8 rate?" Did I read that right? 8 rates that you calculated and we had the -- the 9 Yes. 9 stateside, non-Puerto Rico wages right next to it, 10 Okay. Then you answer his question, 10 correct, or next to it; right? 11 you're talking about how they get the effective 11 Correct. hourly rate at a 16-hour shift, basically that 12 12 So this is a pay scale for Cobra Energy? 13 13 calculation we just went through; right? Well, I -- I think that was a pay scale 14 Correct. Yeah, they're on call for the 16 14 that applied to Higher Power and 5 Star Electric 15 hours and they get the hourly rate. 15 and probably just it was simpler to put Cobra on Uh-huh. What -- what employees are you 16 there to kind of encompass those two entities. 16 17 guys talking about in this e-mail? 17 Okay. So this -- where it says, "The crew 18 What do you mean? 18 wage scale for 2017 Puerto Rico storm rates and standby rates for Cobra Energy and subsidiaries," 19 Well, he's saying, what is the deal that 19 20 is in place with our employees that are in Puerto 20 you're -- you're telling us that you think it's 21 Rico, and then you answer him for the hourly 21 just for the subsidiaries? 22 employees, my question is, which employees are you 22 I -- I can't recall if Cobra had employees 23 guys talking about, what does it apply to? 23 or not is what I'm saying. 24 I guess I don't understand the question. 24 Oh, okay. But if they did, this would 25 25 Who are we -- I mean, we're talking about the also apply to them? Page 35 Page 37 hourly and then I talk about the salaried I would assume so. 1 2 employees after that. 2 Okay. And do you -- are you sure on that, Right. And I'm -- I'm not asking about are you kind of guessing? 3 3 the salaried for now, I don't think I will. I'm kind of guessing. 4 4 Δ Oh, that's fine. I want to talk to you 5 Okav. 5 My only question is you guys -- it's not about the offer letters and how the language for 6 6 7 like I have a list of people that you're talking 7 the offer letters was determined. We're going to 8 about, you guys are using the term "our employees" 8 look at an exhibit that's been previously marked 9 and for the hourly employees is your response, 9 as Exhibit 143. 10 you're talking about some employees, I was 10 (Plaintiff's Exhibit Number 143 previously 11 wondering if you can enlighten us about employees 11 marked for identification and made part of 12 of which companies you're talking about? 12 the record) 13 I would assume we were talking about 13 Q (By Mr. Moulton) Do you remember a Scott 14 employees of either 5 Star or Higher Power. 14 Whitsell? 15 Okay. Would this also apply to employees 15 Α A little bit. 16 of Cobra? 16 Okay. Do you remember having -- being 17 Α I -- I don't think Cobra had employees 17 part of an e-mail chain with him where you had some concerns about what the offer letters would 18 there. 18 19 Q 19 say? Okay. 20 20 Α From my recollection, but --Α Yes. 21 (Plaintiff's Exhibit Number 151 previously 21 Okay. So that's -- that's what this is in 22 marked for identification and made part of 22 Plaintiff's Exhibit 143, let's take a look. So at 23 the record) 23 the bottom, at 3614, looks like there's some 24 (By Mr. Moulton) The next exhibit I want 24 example offer letters from Alex to Missy, Missy is 25 to show you is what's been previously marked as 25 asking Scott if that's what we're using, and Scott

Page 38 Page 40 has a concern that you're -- you end up getting (By Mr. Moulton) Yeah. Do you recall 1 1 2 copied on, and let's just sort of review this. 2 Scott being concerned that the -- that the offer He's -- he's basically concerned that the offer letters did not include the day rate? 3 3 letters don't reflect what the workers were being MR. STUKENBERG: Objection. 5 told about what they would be paid, would you 5 THE WITNESS: I mean, not outside of 6 agree with that? 6 what's already in this e-mail. Yeah, that's what he said, yeah. 7 (By Mr. Moulton) Okay. So you would just 8 Right. And then you -- you come in and 8 rely on the e-mails for your memory? 9 you're -- it looks like to me in Mammoth 3612 on 9 Yeah, yeah. 10 Tuesday, October 24, that you're working to help 10 Okay. And you can see where he's asking 11 resolve the concerns. And it says, are you -- you 11 to have the hourly rate taken out; right? Α 12 ask Scott, "Are you looking at these versions 12 Right. 13 where it added in the day rate and the language 13 And it looks like you made some edits regarding that we will attempt to place them in 14 14 potentially and sent it to him, because you're asking if this would be more palatable? 15 the non-project work?" 15 16 16 Right. Yes, I see that. 17 All right. And so Scott's concern was 17 Then Scott comes back with another version 18 about the offer letters not including the day 18 and Keith approves it; right? I -- I can't tell from that if he comes 19 19 20 MR. STUKENBERG: Objection; form, calls 20 back with another version or is just following up 21 for speculation. You just want him to read an 21 with the version that I -- I sent, it looks like I 22 e-mail, just tell him to read the e-mail. If you 22 sent something. 23 want to ask him what somebody else was thinking, 23 All right. And just so you know, I did depose Scott Whitsell and he made it clear that he 24 we're going to object to speculation. 24 MR. MOULTON: Well, Mr. -- Mr. --25 25 did, that he did come back with one --Page 41 that's -- I appreciate the sidebar, actually, I 2 don't, Will, because I'm sure Mr. Beagle may have 2 -- and this is one that Keith approved. some memory about this that's not in the e-mail 3 3 Okay. O and that's why we're talking to him about it. Would you -- would you disagree with that? 4 4 5 (By Mr. Moulton) Do you recall 5 I don't remember that specifically, so specifically what Mr. Whitsell's complaint was I -- I couldn't agree or disagree, I guess. 6 6 7 about the offer letters? 7 Sure. Fair enough. It's been a little No, other than what it says there about 8 8 while. And then you said, "We will update," is 9 how it will come across. 9 that -- is that a decision that you get to make in 10 Okay. Maybe this will refresh the memory, 10 your position? 11 can you -- let's look at this e-mail from Scott 11 I would believe that we would have gone 12 that included you where he says, "I understand 100 12 back to Steve Broussard and confirmed the language 13 percent. Any chance of taking the hourly rate out 13 we were putting in the offer letters is my 14 in the letter and stating the per day rate will 14 recollection. show up hourly?" Do you see that? 15 15 I see. But based on -- based on his 16 I do. 16 input, at the end of the day, that would have been 17 Okay. So it sounds like his concern is 17 a decision that would have been your call as HR 18 that folks have been told that they can earn a director? 18 19 certain amount based on a day rate in the original 19 Yeah, with influence or feedback from 20 offer letter of work including that; would you 20 the -- the management, obviously. 21 agree? 21 Q Okay. Who else would you have gotten 22 MR. STUKENBERG: Objection; form. The 22 feedback from? 23 document speaks for itself. 23 Α I'm just saying the people in this e-mail, 24 THE WITNESS: Yeah, it -- can you -- can 24 sorry.

25

you repeat the question?

25

Oh, gotcha, okay. It sounds like that

```
Page 42
                                                                                                             Page 44
     happened, I mean, Keith, he's the president of
                                                                        I think -- I think it was typed, but
 1
 2
     Cobra; right?
                                                                it's -- I think it's just a different rate, but
 3
                                                                the same -- the same idea.
             Yes, I believe he was, yeah.
 4
             (Plaintiff's Exhibit Number 52 previously
                                                                   Α
                                                                        Gotcha. But, no, I was not reviewing
 5
             marked for identification and made part of
                                                            5
                                                                individual offer letters.
 6
             the record)
                                                            6
                                                                        Okay. Now, after reviewing this method
             (By Mr. Moulton) Okay. We're going to
                                                            7
                                                                of -- of showing the rate, do you believe this is
     look at a document that's been previously marked
                                                                the rate that you -- you guys approved or do you
 9
     as Exhibit 52. This is an offer letter for James
                                                            9
                                                                think it was more like the one that we already saw
10
     Tanner dated on -- the second page has a date, May
                                                           10
                                                                in James Tanner's?
11
     2nd, 2018, do you agree with that?
                                                           11
                                                                        What do you mean?
             Yeah.
                                                                        Well, it seemed like you weren't real
12
                                                           12
13
             Okay. And we have here language about the
                                                           13
                                                                clear, you couldn't quite remember if like in
                                                                Exhibit 52, if the rate you -- you guys -- the
14
                                                           14
     rate that you guys were discussing in the prior
15
     exhibit, let's see if I can zoom in for you. I
                                                           15
                                                                language that you approved was $800 per day that
                                                                we've broken down hourly over 16, because there's
16
     want to see if you agree with that, that that's
                                                           16
17
     the -- this is -- this is the language that you
                                                           17
                                                                that method, and you said you weren't sure if
18
     guys approved, which was $800 per day that will be
                                                           18
                                                                that's the one that was eventually agreed to or
     broken down hourly over 16 hours daily; is that
19
                                                           19
                                                                not; right?
20
     right?
                                                           20
                                                                   Α
                                                                        Right.
21
             MR. STUKENBERG: Objection.
                                                           21
                                                                        Okay. So I'm showing you another example
22
             THE WITNESS: I don't remember if this is
                                                           22
                                                                for Daniel Wood, I'm wondering if this is the one
23
     the version we approved or not. But that's
                                                           23
                                                                that you would have approved?
24
     definitely what it says on the document.
                                                           24
                                                                        I don't specifically remember. I think at
25
                                                           25
             (By Mr. Moulton) Okay. Let's look at
                                                                the end of the day, again, we were trying to
                                                  Page 43
                                                                                                             Page 45
     another one of these offer letters for Daniel
                                                                ensure the hourly rate was understood, and if it
 2
    Wood. The first couple pages aren't signed, so I
                                                            2
                                                                helped, to have a target amount that they would
                                                                earn each day in the offer letter, and that was
 3
    want to go down to the one that's signed, we have
                                                            3
     an offer letter for Daniel Wood, mechanic's
                                                                included as well.
                                                            4
 4
     helper, July 8, '18, it's agreed to him on July
                                                            5
 5
                                                                         (Plaintiff's Exhibit Number 146 previously
     10, 2018. Is that what you understand this to be
                                                                        marked for identification and made part of
 6
                                                            6
 7
     is an offer letter for Daniel Wood?
                                                            7
                                                                        the record)
 8
             Yes.
                                                            8
                                                                         (By Mr. Moulton) Okay. And then we have
 9
             Okay. Now, this is way after those
                                                            9
                                                                another example, which is Exhibit -- for Michael
10
     initial conversations about what the offer letter
                                                           10
                                                                Fair, which is 146.
11
     should say, correct, I mean, this is eight months
                                                           11
                                                                        Can you zoom in on that one a little bit,
12
     later, it looks like?
                                                           12
                                                                it's pretty tiny.
13
        Α
             Based off those e-mails, yeah, that's
                                                           13
                                                                        Yeah. This one's expressed slightly
14
     correct.
                                                           14
                                                                differently, it says 1,250 per day at 59.12 per
15
             Right. And so it says for his storm rate
                                                           15
                                                                hour, do you see that?
16
     42.57 at 16 hours per day is $900 per day, is that
                                                           16
                                                                   Α
                                                                        I do.
17
                                                           17
     how you read that?
                                                                        Okay. And do you recall if this was the
18
        Α
             Yes, that's what it says.
                                                           18
                                                                version that you would have approved?
19
             Okay. Were -- were you ever in a position
                                                           19
                                                                        I don't -- I don't recall. Again, I -- I
20
                                                           20
                                                                think it -- a different way of saying the same
     during this time that you would be reviewing or
21
     providing input, further input about what these
                                                           21
                                                                thing, that you'll be compensated on an hourly
22
     offer letters should be saying?
                                                           22
                                                                rate with a target earning amount of 1,250. It
23
             I don't believe so, it looks like that's
                                                           23
                                                                doesn't look like it's -- yeah.
24
     handwritten, was there something typed on the
                                                           24
                                                                         (Plaintiff's Exhibit Number 1 previously
```

25

marked for identification and made part of

25

earlier versions you had?

Page 46 Page 48 the record) dated on October 24, 2017, do you see that? 1 2 (By Mr. Moulton) And in Exhibit -- what's 2 Α I do. been previously marked as Exhibit 1, we have yet O 3 3 Okay. And looks like that's signed by 4 another example for Carlos Benavides, and this one Robert Malcolm? 5 says 800 per day at 37.84 per hour. Do you recall 5 Α That looks right. Q And he was the president of Higher Power? 6 if this is the one that you would have approved? 6 Again, I -- I don't recall the specific language we approved, but they all seem similar. 8 And it has -- it says here it's authorized 8 9 (Plaintiff's Exhibit Number 61 previously 9 by you, but that -- I mean, to be fair to you, it 10 marked for identification and made part of 10 looks like it's just preprinted on this form, but 11 the record) 11 do you know what that means? (By Mr. Moulton) Okay. In Exhibit 61, I can't, the -- our faces are covering the 12 12 13 what's been previously marked as Exhibit 61, we 13 bottom of the form, if you can scroll down a 14 have a personnel action form, could -- could you 14 little bit. 15 describe to us what personal action forms are for? 15 Oh, oh, I'd be happy to do that. So we're on Page Mammoth 1650 in Exhibit 61, it says on the 16 I believe they would have been used for, 16 17 excuse me, capturing certain information for new 17 bottom, "Authorized by Jeff Beagle." 18 hires, changes of position during employment, or 18 Α Yeah, I think that's just -- I'm sorry, I separation, so kind of just documentation --19 19 didn't let you finish. 20 Q 20 I was wondering -- I have to get a Okay. 21 -- of changes in the employee life cycle. 21 question, otherwise Will will just say I'm not 22 So in Exhibit 61, we have a personnel 22 asking a question, which he's going to say right 23 action form for -- for Alan Pierson that's dated 23 now. The question is, the question is, is what 24 on his hire date, which is July 20th, 2017; 24 does it mean when it says "authorized by Jeff 25 25 correct? Beagle" on all these personal action forms? Page 47 Page 49 Yeah. Well, it looks like that's when --So that is just authorizing that version 2 yeah, his hire date and that's when whoever signed of the form itself, not the information on the 3 that as a supervisor signed it. 3 form. Ω Looks like Scott Lynch maybe? 4 4 Okay. Gotcha. Α Δ 5 Mavbe. 5 So it was, you know, revised in September of 2016 by me. Yeah. And so this -- this is before 6 6 Puerto Rico because it's July 2017; correct? 7 7 Q Document management? 8 Yes, that's correct. 8 Δ Right. 9 So Puerto Rico would have started about 9 Okay. So you're not actually saying on 10 October, actually kind of late October, October 10 this form that you're -- that you're authorizing 11 20th or so? 11 his rate at PR \$800 per day, is that what you're 12 Yeah, based off those e-mails you showed saying? 12 13 earlier, that -- that seems right. 13 Α Correct. 14 Okay. And so Alan Pierson, before he goes 14 Q If anyone was authorizing it, it would be 15 to Puerto Rico, his base pay is \$22 per hour; 15 Robert Malcolm, who signed it? 16 right? 16 Yeah, that he would be the approver, but 17 Yeah. Well, that's what it says, yeah. 17 again, in practice, it would have been an hourly 18 All right. We can count on -- on these 18 rate. 19 19 forms, right, I mean, they're not -- no one's (Plaintiff's Exhibit Number 148 previously 20 20 trying to put the wrong rates on these forms; marked for identification and made part of 21 right? 21 the record) 22 I would assume not, no. 22 (By Mr. Moulton) We'll look at some 23 Right. Okay. And then on the next page 23 e-mails that we've labeled as -- we've marked as 24 in this Exhibit 61, we have another personal 24 exhibits, Exhibit 148. It looks a little cloudy.

25

Yeah. Looks like it's not loading or

25

action form, it's still for Alan Pierson, that's

```
Page 50
                                                                                                             Page 52
     something.
                                                                            (Witness reviews document)
1
                                                            1
2
             Let me try that again. All right.
                                                            2
                                                                        THE WITNESS: Okay.
3
     Exhibit 148, can you see it on your screen?
                                                                            (Witness reviews document)
                                                            3
4
             Yes.
                                                                        THE WITNESS: Okay.
5
             And because it's an e-mail, e-mail chain,
                                                            5
                                                                            (Witness reviews document)
                                                                        THE WITNESS: Okay.
6
    let's make sure we're looking at the whole thing,
                                                            6
     okay. So Mammoth 3316, Plaintiff's Exhibit 148,
                                                                            (Witness reviews document)
     let's see what we got here. It looks like you're
                                                                        THE WITNESS: Okay.
9
     writing to Missy and Scott about Trace Gunn with
                                                            9
                                                                            (Witness reviews document)
                                                                        THE WITNESS: All right.
10
    the job title electrician apprentice in the Puerto
                                                           10
11
     Rico department, and you're asking to confirm what
                                                           11
                                                                            (Witness reviews document)
    his day rate should be, you have $800 per day in
12
                                                           12
                                                                        THE WITNESS: Okay.
13
                                                           13
                                                                            (Witness reviews document)
    your system, but he's $700 day rate, so you want
                                                                        THE WITNESS: Got it.
14
     to know which one's correct; is that right?
                                                           14
15
             Yes, that's what it says, yep.
                                                           15
                                                                         (By Mr. Moulton) Okay. So on this e-mail
16
                                                           16
                                                                chain we saw several e-mails here where you guys
             And it looks like Scott Whitsell told you,
                                                                refer to the rates of pay for the employees in
17
     hey, Missy's going to know the answer?
                                                           17
18
             Okay.
                                                           18
                                                                terms of day rates; correct?
             MR. STUKENBERG: We just reading documents
                                                           19
19
20
     here, Dave, or do you have questions?
                                                           20
                                                                        And if you could explain in November, on
21
             (By Mr. Moulton) Yeah. So did you get
                                                           21
                                                                this e-mail on November 29th, 2017, you said,
                                                                "This will make our" --
22
     a -- did you -- do you recall, other than this
                                                           22
                                                                        MR. STUKENBERG: Dave, we read the
23
     e-mail, getting a response from Missy?
                                                           23
                                                           24
                                                                e-mails, what's the question?
24
             I -- I do not, I mean, I think I used the
                                                                        MR. MOULTON: I'm going -- I want to make
25
     term "day rate" to -- that's what they were used
                                                           25
                                                                                                             Page 53
     to speaking about, to try to arrive at the correct
                                                                sure we're talking about the same thing, Will, so
                                                            1
2
     target amount, his budgeted amount for the hourly
                                                            2
                                                                just bear with me. I appreciate --
                                                                        MR. STUKENBERG: I mean, we're just saying
3
     rate.
                                                            3
4
             MR. MOULTON: Objection; non-responsive.
                                                            4
                                                                can you read this e-mail. I mean --
                                                                        MR. MOULTON: I'm not doing that. I'm
5
             (Plaintiff's Exhibit Number 149 previously
                                                            5
             marked for identification and made part of
                                                                going to ask him about this e-mail, but we're
6
                                                            6
7
             the record)
                                                            7
                                                                going to focus on the part that I want to focus on
8
             (By Mr. Moulton) We're going to go to
                                                            8
                                                                to make sure it's clear that we're talking about
9
    Exhibit 149, which is another e-mail chain. I
                                                           9
                                                                the same thing.
10
     want to focus on Page 3318. It will give us
                                                           10
                                                                        (By Mr. Moulton) I want to focus on this,
11
     context.
                                                           11
                                                                where it says, "This will make our review process
12
             MR. MOULTON: We are going to have to read
                                                                easier when confirming timecards net out to day
                                                           12
13
     the e-mails, Will.
                                                           13
                                                                rates for all employees." Can you explain to us
14
                                                                what it means when -- in your review process when
             MR. STUKENBERG: Then have him read them
                                                           14
15
     and then ask him a question, we don't need you to
                                                           15
                                                                you're confirming the timecards net out to day
16
     read them to us.
                                                           16
                                                                rates, what does that mean?
17
             MR. MOULTON: That's -- that's fair.
                                                           17
                                                                        Well, I mean, I think it means, again, we
18
             (By Mr. Moulton) We can start here at the
                                                           18
                                                                had a targeted amount that colleagues were
                                                                expecting to make, I think we talked about it here
19
     bottom. Do you want to just kind of peruse this,
                                                           19
20
    yeah, we look at Page 3323 together and why don't
                                                                in the terms of a day rate because that was the --
                                                           20
21
     you just look at that, Mr. Beagle, and tell me
                                                           21
                                                                what -- kind of what's used, just as the shorthand
22
    when you want to scroll up to kind of get some
                                                           22
                                                                versus, you know, weekly targeted amount of
23
    context of this.
                                                           23
                                                                compensation. And so when we had a -- it sounds
24
                (Witness reviews document)
                                                           24
                                                                like when we had a position, we wanted to make
25
             THE WITNESS: Okay. You can scroll up.
                                                           25
                                                                sure that we had them classified correctly
```

```
Page 54
                                                                                                             Page 56
                                                                        THE WITNESS: Okay.
    based -- for their compensation.
1
                                                            1
             Do you recall when -- when folks didn't
2
                                                            2
                                                                            (Witness reviews document)
    work a full week and they had been told they would
                                                                        THE WITNESS: Okay.
3
                                                            3
    be paid pay rates -- or day rates, that there
                                                                         (By Mr. Moulton) Okay. So you've had a
5
     would be a process of adjusting the pay up to what
                                                            5
                                                                chance to review the e-mails in Exhibit 179;
6
     the day rate would be?
                                                            6
                                                                correct?
             Well, but -- told they would be paid day
                                                            7
                                                                   Α
                                                                        Correct.
8
     rates by whom?
                                                            8
                                                                        Okay. So it sounds like this is basically
9
             Well, I mean, we know that Scott Whitsell
                                                            9
                                                                about workers who need adjustments to their pay;
10
    was recruiting folks based on that initial e-mail,
                                                           10
                                                                correct?
11
                                                                   Α
     so I mean, that's not -- I mean, that's not a part
                                                           11
                                                                        Yeah. Looks like the initial -- it
    of the question that I'm -- that matters. Do you
12
                                                           12
                                                                started maybe account numbers and incorrect pay
13
                                                           13
     recall a process where you would basically -- for
                                                                rates or titles, yeah, some sort of adjustments
     folks that didn't work a full week, that their pay
14
                                                           14
                                                                needed.
15
    would be adjusted to be what the day rate would
                                                           15
                                                                   O
                                                                        Right. There was also adjustments needed
16
                                                           16
     be?
                                                                because when -- when folks don't work a full week,
17
             MR. STUKENBERG: Objection; form.
                                                           17
                                                                what the -- if you call it a -- the day rate pay
18
             THE WITNESS: Yes, I -- I do recall
                                                           18
                                                                is, is a higher than what the actual pay comes out
                                                                for their -- their hourly pay; correct?
19
     instances where, for some reason, they may have
                                                           19
20
     not worked a full week and then the managers could
                                                           20
                                                                        MR. STUKENBERG: Objection; form.
21
    determine to pay additional amount of bonus to the
                                                           21
                                                                        THE WITNESS: Can you repeat that?
22
     colleagues for, I guess, if nothing more than
                                                           22
                                                                         (By Mr. Moulton) Yeah. So I just wanted
23
    morale reasons.
                                                           23
                                                                to confirm with you that under the system that
24
             (By Mr. Moulton) And in Exhibit 149, when
                                                           24
                                                                Mammoth was using, when workers don't work a full
25
                                                           25
    you're confirming the timecards net out to day
                                                                week, the hourly pay that they would get is less
                                                  Page 55
                                                                                                             Page 57
     rates, is that the process you're talking about?
                                                                than the amount they would get if they were paid a
                                                            1
2
             I don't recall sending that e-mail, but
                                                            2
                                                                day rate; right?
    there's a chance that, again, kind of shorthand
3
                                                            3
                                                                        Correct.
    for those additional payments, yeah.
                                                                        All right. And so Missy's asking about
4
                                                            4
        O
                                                                how do we adjust for folks who don't work the full
5
             0kav.
                                                            5
             MR. STUKENBERG: Dave, when you get to a
                                                                week; correct?
6
                                                            6
7
    stopping point, let's take a break, doesn't need
                                                            7
                                                                        MR. STUKENBERG: Objection; form. The
8
     to be now, but just --
                                                            8
                                                                document speaks for itself.
9
             MR. MOULTON: That's fine. We can cover
                                                            9
                                                                        THE WITNESS: Correct.
10
     this e-mail, then we can have a break.
                                                           10
                                                                         (By Mr. Moulton) All right. And so you --
11
             (Plaintiff's Exhibit Number 179 marked for
                                                           11
                                                                you talk about this, right, and on your e-mail,
12
             identification and made part of the
                                                           12
                                                                November 17, that's what you're talking about,
13
             record)
                                                           13
                                                                you're talking about grossing up the pay to equal
14
             (By Mr. Moulton) All right. This one
                                                           14
                                                                what the day rate pay would be for those folks who
15
     isn't very long, this one should go a little
                                                           15
                                                                worked less than a full week; correct?
     faster. This is Exhibit 179, and let's start at
                                                                        MR. STUKENBERG: Objection; form. The
16
                                                           16
17
     the bottom, if you want to take a look at it.
                                                           17
                                                                bottom of the document explains what they're
18
        Α
             Okay.
                                                                correcting.
                                                           18
                                                           19
19
             From the bottom, kind of scroll up, just
                                                                        THE WITNESS: Correct.
20
                                                           20
                                                                        MR. MOULTON: Did you want to do your
    tell me when you're ready.
21
                                                           21
                (Witness reviews document)
                                                                break now, Will, or you want to keep going?
22
             THE WITNESS: Okay.
                                                           22
                                                                        MR. STUKENBERG: No, we can do a break.
23
                (Witness reviews document)
                                                           23
                                                                        THE VIDEOGRAPHER: Off the record.
24
             THE WITNESS: Okay.
                                                           24
                                                                         (Break taken from 1:06 to 1:16)
                                                           25
25
                (Witness reviews document)
                                                                        THE VIDEOGRAPHER: Back on.
```

```
Page 58
                                                                                                             Page 60
             (By Mr. Moulton) Mr. Beagle, you
                                                                referring to these grossed up amounts as bonuses
1
2
     understand you're still under oath; right?
                                                            2
                                                                ever in e-mails?
3
                                                                         I don't recall all the e-mails, no.
                                                            3
4
             (Plaintiff's Exhibit Number 180 marked for
                                                                         (Plaintiff's Exhibit Number 181 marked for
5
             identification and made part of the
                                                            5
                                                                         identification and made part of the
6
             (By Mr. Moulton) Okay. Let's continue our
                                                                         (By Mr. Moulton) Let's look at Exhibit
     discussion about the grossing up the page up to
                                                            8
                                                                181, which is another e-mail chain here, it's
8
9
     the day rate amounts. Going to show you what
                                                            9
                                                                actually part of the same chain.
10
    we've labeled or marked, I should say, as Exhibit
                                                            10
                                                                         Okay.
                                                                         Scroll down to the bottom. Tell me when
11
     180, and this is another e-mail chain, I want to
                                                           11
                                                                   Q
                                                                you're ready to scroll up.
12
    let you get familiar with this starting at Mammoth
                                                            12
13
                                                           13
    3446\,. Go ahead and take a look at that and I'll
                                                                   Α
                                                                         Yeah, you can go back up.
                                                           14
14
     scroll up when you're ready.
                                                                   Q
                                                                         Okay.
15
                (Witness reviews document)
                                                           15
                                                                            (Witness reviews document)
16
                                                           16
             THE WITNESS: Okay.
                                                                         THE WITNESS: Okay. You can go up.
17
                (Witness reviews document)
                                                           17
                                                                         (By Mr. Moulton) Okay. So in Exhibit 181
18
             THE WITNESS: Okay. You can scroll up.
                                                           18
                                                                we have yet another explanation of how when the
                (Witness reviews document)
                                                                hourly pay is -- doesn't -- or is short for a
19
                                                           19
20
             THE WITNESS: Okay.
                                                           20
                                                                person who's working less than a full week, that
21
                (Witness reviews document)
                                                           21
                                                                the solution will be just to -- to gross their --
22
             THE WITNESS: I'm done.
                                                           22
                                                                their pay up to that -- that day rate amount;
23
             (By Mr. Moulton) Okay. So this is another
                                                           23
                                                                correct?
24
     e-mail describing this process where if a worker
                                                           24
                                                                         MR. STUKENBERG: Are you asking about what
    works less than the full week and the hourly pay
25
                                                           25
                                                                the e-mail says, what the practice is?
                                                                                                             Page 61
     isn't going to come out to be what the day rate
                                                                         (By Mr. Moulton) This e-mail is about that
2
    pay would be and that you guys are saying that
                                                                practice; right?
    you're just going to gross it up to that day rate
                                                            3
                                                                         Yes, that's what the e-mail says.
     amount; correct?
                                                            4
                                                                         Let's take a look at Exhibit 182.
4
             MR. STUKENBERG: Objection; form. Reading
                                                                         (Plaintiff's Exhibit Number 182 marked for
5
                                                            5
                                                                         identification and made part of the
6
     documents to him.
                                                            6
             THE WITNESS: Yes, that's what it says.
7
                                                            7
                                                                         record)
8
             (By Mr. Moulton) And that's the process
                                                            8
                                                                         (By Mr. Moulton) Go ahead. Get yourself
9
     that -- that you guys started to do; correct?
                                                            9
                                                                familiar with this, tell me when you want to
                                                                scroll up.
10
             Correct, with, again, I think there was a
                                                            10
11
     targeted amount or expectations from the
                                                           11
                                                                         Can you scroll down a little bit, it's cut
12
     colleagues in those instances where it didn't meet
                                                            12
                                                                off by the -- perfect.
13
     expectations, the managers wanted to bonus them
                                                           13
                                                                   Q
                                                                         Okay.
14
     out to, you know, goodwill, morale, whatever we
                                                           14
                                                                   Α
                                                                         You can go up, right there is good.
15
     want to call it, hard work occurring on the
                                                            15
                                                                            (Witness reviews document)
                                                           16
16
    island, retention.
                                                                         THE WITNESS: Okay. You can scroll up.
17
                                                           17
             Okay. It's curious that you mentioned
                                                                   Q
                                                                         (By Mr. Moulton) Okay. Go ahead. I'm
    bonus for the first time after having a break and
18
                                                           18
                                                                sorry.
19
                                                            19
     speaking with your lawyer.
                                                                            (Witness reviews document)
20
             MR. STUKENBERG: I'll go ahead and object
                                                           20
                                                                        THE WITNESS: Okav.
21
    to the sidebar insinuation. In addition, Dave, if
                                                           21
                                                                            (Witness reviews document)
22
    you look at the transcript, you'll see he said
                                                           22
                                                                         THE WITNESS: Okay.
23
    bonus several times before the break. But you can
                                                           23
                                                                            (Witness reviews document)
24
     go ahead and ask a question if you want to.
                                                           24
                                                                         THE WITNESS: Okay.
25
             (By Mr. Moulton) Do you recall ever
                                                           25
                                                                         (By Mr. Moulton) Okay. So first question
```

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Page 62
                                                                                                              Page 64
    I want to ask you is about Page 3546 in Exhibit
                                                                spreadsheet, but I wanted to discuss this with
1
                                                            1
2
     182 here. I'm sorry, going to be on Page 3547.
                                                            2
                                                                you, Mr. Beagle. Do you see an Excel spreadsheet
                                                                in front of you right now?
3
                                                            3
4
             So your e-mail on November 3rd, 2017 is
                                                                         I do.
                                                                   Α
5
     letting Mr. Estes know -- is it Ms. or Mr.?
                                                            5
                                                                         Okay. Have you seen rate adjustment
6
             I believe it was a Ms.
                                                                sheets like this?
             Okay. Ms. Estes. Okay. So you're
                                                                         Not that I recall, no.
     writing Ms. Estes, you're telling her that you
                                                            8
                                                                   Q
                                                                         Okay. This is not something that you
9
     guys will be able to process basically the
                                                            9
                                                                would review?
10
     corrections to get these workers on that list up
                                                           10
                                                                   Α
                                                                         No.
                                                                   Q
11
     to their day rate; right?
                                                           11
                                                                         Okay. Now, I realize you said you have
                                                                never reviewed sheets like this, do you -- do you
12
             MR. STUKENBERG: Objection; form. The
                                                           12
13
                                                           13
     document speaks for itself.
                                                                understand what this is?
14
             THE WITNESS: I didn't see anything
                                                           14
                                                                         I mean, it appears they're recommending in
15
     about -- okay, yes, I see that.
                                                           15
                                                                Column I an adjustment to compensation, an
16
             (By Mr. Moulton) Okay. Is that true?
                                                           16
                                                                increase to compensation, and then the comments
17
             Yeah, looks like they didn't get paid as
                                                           17
                                                                there say because they did not work entire
18
    expected.
                                                           18
                                                                two-week period.
             And so that difference will get out to
                                                                         Right. So that sounds like the gross-ups
19
                                                           19
20
     them for the Monday payment; right?
                                                           20
                                                                that you were talking about in the earlier
21
                                                           21
                                                                e-mails; right?
22
             (Plaintiff's Exhibit Number 183 marked for
                                                           22
                                                                   Α
                                                                         Correct.
23
             identification and made part of the
                                                           23
                                                                         Let's look at Exhibit 185.
24
                                                           24
                                                                         (Plaintiff's Exhibit Number 185 marked for
25
                                                            25
                                                                         identification and made part of the
        Ŋ
             (By Mr. Moulton) So Exhibit 183, I want
                                                  Page 63
                                                                                                              Page 65
    you to review this real quick.
2
                (Witness reviews document)
                                                            2
                                                                         (By Mr. Moulton) It's just one page, go
             THE WITNESS: Okay. You can scroll up a
3
                                                            3
                                                                ahead and review these e-mails.
    little bit.
                                                                         Okay.
4
                                                            4
5
             (By Mr. Moulton) Okay.
                                                            5
                                                                            (Witness reviews document)
6
                (Witness reviews document)
                                                            6
                                                                         THE WITNESS: Okay.
7
             THE WITNESS: Okay.
                                                            7
                                                                         (By Mr. Moulton) Okay. I want to focus on
                (Witness reviews document)
8
                                                            8
                                                                J.D. Kinsey's e-mail that was also sent to you
9
             THE WITNESS: Okay.
                                                            9
                                                                about entering in the 16-hour pay.
10
                (Witness reviews document)
                                                            10
                                                                         Okay.
11
             (By Mr. Moulton) Okay. So did you
                                                           11
                                                                         So is it true for Puerto Rico that when
12
     understand that the folks doing payroll would keep
                                                                the workers worked on the island, basically every
                                                            12
13
    track of what adjustments need to be made on a
                                                           13
                                                                day that they showed up for work in the payroll
14
                                                           14
     spreadsheet?
                                                                system, there would be a 16 hours entered for
                                                                them?
15
        Α
             Yes, I believe J.D. would.
                                                           15
             And Exhibit 183 is talking about one of
16
                                                           16
                                                                         That is correct. That was their on --
17
                                                           17
     those spreadsheets; right?
                                                                essentially on-call time, the max amount they
18
             It appears, yes.
                                                           18
                                                                would ever be asked to work in a day.
19
             (Plaintiff's Exhibit Number 184 marked for
                                                            19
                                                                         So I want to talk to you about the process
20
             identification and made part of the
                                                           20
                                                                that was in place, if you know, do you -- do you
                                                           21
21
             record)
                                                                understand how -- how attendance or time was
22
             (By Mr. Moulton) Okay. We're going to
                                                           22
                                                                recorded and then how that got into the payroll
23
    look at that spreadsheet in its native form, it's
                                                           23
                                                                system and then how it ended up in pay, do you
24
     going to be Exhibit 184. We're not going to have
                                                           24
                                                                understand what I'm asking, that process?
                                                           25
25
     a sticker on it because it's a native Excel
                                                                         Yeah, if I recall, I think the -- the
```

Page 66 Page 68 we got some example paystubs that I wanted to foreman or crew leader would take attendance each 1 1 2 day, report that in to J.D. Kinsey, and he would 2 discuss with you. 3 enter that information into the payroll system. 3 Okav. And how would the foreman typically record I'm going to put it on two screens so we 5 who was there that day? 5 can flip back and forth to -- to time sheets if we 6 I don't know the answer to that. 6 need to, okay. So if you ever need to see a time Okay. So you wouldn't be able to say if sheet for any one of them, we can just jump right he used like a paper form or iPad or called it in? to it. All right. 8 9 No, I don't know. 9 So the first one we have, we have a 10 Okay. But you -- the way you understand 10 paystub for Justin Washburn, looks like it's for 11 it, though, that they would be reporting it 11 the pay period June 25th to July 8th, do you see directly to J.D. Kinsey? 12 12 that? 13 13 I believe so, yes. I do. 14 Okay. Do you know what J.D. stands for? 14 And that I'm assuming that you're probably O 15 Α I do not. 15 familiar enough with these to know that because 16 Okay. Was he related to Ken Kinsey? 16 every day worked on the island essentially was 17 Yes, I believe it was his son. 17 logged as 16 hours, that this is a paystub for a 18 Okay. And who was Ken Kinsey? 18 two day -- or two days' work, would you agree with 19 I don't remember his exact title, but he 19 20 was one of the management personnel in Puerto 20 Α Yes. 21 Rico. 21 Okay. And we know also because of -- if 22 Q Okay. Did Mammoth not have an 22 you want to refresh your memory, we can -- hold 23 antinepotism policy? 23 on, let's do this. We can also reconfirm when we 24 I don't remember what the nepotism policy 24 see rates on these paystubs, we can go back to the 25 25 pay scale, like in Plaintiff's Exhibit 151, and was. Page 67 Page 69 All right. We're going to look at some see what the target day rate pay was; right? 1 2 2 payroll records. Okav. 3 Okay. 3 So for a 37.84 rate like we were just MR. MOULTON: And by the way, Will, I looking at, that corresponds to \$800 a day; 4 4 don't think we're going to be a whole lot longer. 5 5 correct? MR. STUKENBERG: Great. Α 6 6 Correct, yeah, that would be the target. 7 MR. MOULTON: Just so you know for your 7 Right. And so we see here, this is an 8 flights and stuff. 8 example of the gross-ups that we were talking 9 MR. STUKENBERG: Great. 9 about earlier, right, because with only two days 10 (By Mr. Moulton) Just bear with me a 10 worked, Mr. Washburn is basically \$86.40 short of 11 second, going to get these opened up so we can 11 what his day rate would be; right? work with them. I'm not like Will and hand you Right. To get to the target of 1,600. 12 12 13 3,000 pieces of paper and you have to sort through 13 Right. So this is -- so for Mr. Washburn 14 it all in your depo, I'm going to make it easy. 14 then, his pay, in effect, ends up being \$800 a day 15 It's still loading, just so you know. 15 for two days; correct? 16 No, you're good. 16 MR. STUKENBERG: Objection; form. 17 Q Where did you go? I can't find you. Here 17 THE WITNESS: Correct. Yeah, that's the math, yeah. 18 18 we go. 19 19 (By Mr. Moulton) Right. And so then, you Α I'm here. 20 know, there's -- that's one example, and let's go Yeah, I know, apparently -- talking about 20 21 on my desktop. Okay. All right. 21 to his next pay stub in this -- in this set. And 22 (Plaintiff's Exhibit Number 170 previously 22 just, you know, we're not -- I'm not going to go 23 marked for identification and made part of 23 through every single one of his, I have some that 24 the record) 24 where I have specific questions about and so just 25 (By Mr. Moulton) Plaintiff's Exhibit 170, 25 so you know, this is not -- these won't

Page 72 Page 70 necessarily be consecutive. MR. STUKENBERG: Objection; form. 1 1 2 This one's on May 14th, May 27th, and this 2 THE WITNESS: Yes, there was an adjustment one just shows just day rate \$800, and do you know of 518.72. 3 3 4 why it was entered in like this? Q (By Mr. Moulton) Right. Let's look at an 5 It shouldn't have been, I mean, that 5 example for Robby Alvear or Alviar, it's Mammoth 23 inside Exhibit 170, pay period April 30th to 6 wasn't the -- that wasn't the way it worked. 6 0kay. May 13th, do you see where it says "day rate 8 I don't know why it would have been. 6,400"? 9 Okay. That's -- but, you know, even if 9 Α Yes. 10 you had done it as 16, there still would have been 10 Q On this one, it doesn't show an hourly 11 a gross-up and it still would have come out to 11 rate; right? 12 800; right? 12 Α Correct. 13 13 MR. STUKENBERG: Objection; speculation. Okay. But if we look at his time sheets, THE WITNESS: If management wanted to do a 14 14 we should be able to tell how many days he worked, 15 gross-up, yes. 15 so let's do that, let's make sure we're in the right time. April 30th, May 13th, so it looks --16 (By Mr. Moulton) Okay. And just to 16 17 confirm, we can actually look at that paycheck, 17 with his time detail report, we have eight days 18 May 14th to May 27th, we look at his time detail 18 worked from Sunday, May 6th through Sunday, May reports, and for that two-week period, as you can 13th, I know that sounds like seven, but when you 19 19 20 see on Mammoth 7081, on Sunday, there's an entry 20 count Sunday both times, it's eight days; right? 21 there for \$800, do you see that? 21 Do you see that as eight days? 22 22 Yes. Α Yes. 23 Okay. So that \$800 under the pay code DYR 23 All right. And so and for each of these 24 corresponds to his pay stub just showing a day 24 days, it shows that he's getting \$800 each day; right? 25 rate of 800; correct? 25 Page 71 Page 73 It appears, yes. Α 1 2 If we look at Tyler Halford's paystub 2 Okay. And again, those are entered in starting on same exhibit, Exhibit 170, Mammoth under DYR code, which comes out in his paystub as 3 3 533, with 160 shown in the days or in the hours the day rate; right? 4 4 worked, that corresponds to ten days; right? Α 5 5 Yes. Correct. Q So he was paid \$800 for every day he 6 6 7 Okay. And with a 37.84 rate, we know 7 worked in this pay period; right? 8 that's targeting \$800 a day; right? 8 Yes. Again, that's not how the practice 9 Α 9 was supposed to have been set up, but that appears 10 And so he actually gets paid what is equal 10 to be what J.D. did. 11 to 800 times ten on his paycheck; correct? 11 Okay. Was J.D. ever in trouble for doing 12 12 it that way? Correct. 13 Q And to get there, there was a gross-up of 13 I don't recall. 14 \$432 to make that happen? 14 Q Okay. You don't know if he was fired MR. STUKENBERG: Objection; form. 15 15 because of that? 16 THE WITNESS: Correct. 16 Α I do not remember. 17 17 (By Mr. Moulton) And for Mr. Halford in Okay. In your opinion, this is the second the same exhibit on Page 535, we have another 18 18 time where you said that a pay entered as day rate 19 example where he's worked five days, which would 19 was -- was improperly done, can you tell us what 20 correspond to 80 hours and \$4,000 is his pay; 20 you think should have been done the right way? 21 right? 21 Should have been how we structured it, 22 22 which was 16 hours per on-call shift, and then, Correct. 23 So for this one to work, he had to get a 23 again, when there was a shortage, obviously, the 24 day rate adjustment of \$518.72 to get him to his 24 colleagues were upset by that, and in many

25

day rate pay; correct?

25

instances, management decided to make that

Page 74 Page 76 additional payment to them, the gross-up or Δ Correct 1 1 whatever we called it. But in my mind, those are 2 2 Ŋ Now, with Alan Pierson in Exhibit 170, 3 separate from the hourly rate, which is what they Page Mammoth 889, we have yet another example of 3 4 were offered in their offer letter. this, we have 192 hours, which would correspond to 5 All right. Let's look at someone with a 5 13 days; correct? 6 different rate. Let's try Wilburn Durrance. 6 I believe that's right. Wilburn Durrance has a rate of 59.12 on his In fact, I'm going to pull up my paycheck that's dated March 5th, March 18th, let's calculator, if you'll bear with me, just to make 9 see if I can see the Bates number, yeah, Bates 9 sure. So we take 192, if we divide that by 16, 10 Number 361, do you see that? 10 we'll come out to -- oh, I'm sorry, it's 12 days 11 11 Uh-huh. worked. 12 12 You strike me as a guy who's really good Α Oh. at math, we probably don't need to go look at the 13 Ω 13 12, I know, I'm so disappointed. 14 rate sheet, we probably figure it out. So it 14 You shouldn't have relied on my math. Right. Okay. So 12 days worked, you may 15 looks like --15 16 remember that his rate of 37.84 corresponds to 16 I don't know about that. 17 Yeah. Someone got mad that I called them 17 \$800 per day? 18 a math genius, but I thought that would be a 18 Α Yes. compliment, but I'll spare you, okay. So 160 Q Okay. And so 12 days worked at 800, his 19 19 20 hours on this paycheck comes out to ten days; 20 pay comes out to be 9,600; correct? 21 right? 21 Correct. 22 Α Right. 22 And for that to work, he had to get a 23 Q Okay. And if you got 12,500, then that 23 gross-up of \$215.68; right? 24 target rate would be 1,250; right? 24 Α Correct. 25 25 O Right. Let's do -- let's do another rate here for Page 77 And we can verify this 59.12 rate back in Jonathan Baker. 1 2 2 Exhibit 151 where it shows 59.12 is targeting MR. STUKENBERG: Objection. 1,250 per day; right? Q (By Mr. Moulton) In Exhibit 170, Mammoth 3 3 2089 Correct. 4 4 O MR. MOULTON: We're almost done, Will 5 Okay. So we can see on this paycheck then 5 MR. STUKENBERG: Objection; cumulative and 6 for him to get his target rate, that his day rate 6 7 gross-up was paid in an amount of \$203.04; right? 7 boring. 8 Correct. 8 MR. MOULTON: What? 9 For Richard Loveless in Exhibit 170 on 9 MR. STUKENBERG: Cumulative and boring. MR. MOULTON: I can barely hear you, but I 10 Mammoth 746, we have another example with a 10 11 different rate. This one, again, is 160 hours, 11 think you're complaining that it's boring, but you 12 comes out to be ten days worked; right? 12 should not complain because I'm getting you out of 13 Α Right. 13 here at a reasonable time today. I can change all 14 And if you got paid \$10,000 for the ten 14 that. 15 days, we know his target was \$1,000 per day; 15 MR. STUKENBERG: Let's get through it. 16 right? 16 MR. MOULTON: Okay. 17 17 Correct. (By Mr. Moulton) So for Jonathan Baker, 18 O 18 the rate here that shows a 28.38, which we know And with this rate, you have or the 19 company has here for him at 47.30 back on Exhibit 19 back on Exhibit 151 corresponds to a \$600 day 20 151, we can verify that that rate corresponds 20 rate; right? 21 into, in fact, \$1,000 per day; right? 21 Α Yeah, target -- target amount, yeah. 22 22 Yeah. And so 80 hours really is still 16 23 And so for this payroll to work, because 23 times 5, so that's 5 days worked; right? 24 his hourly pay was short, there had to be a 24 Α Right. 25 25 gross-up of \$540; correct? Okay. And so at the rate of 600, 5 times

Page 78 Page 80 600 equals his pay -- his pay of \$3,000; right? correct me, that there has been a waiver on those 1 1 2 Δ 2 things. Now, if I ask about something that the Correct. 3 And for that to work, because the hourly 3 waiver doesn't apply to, I'm sure Will's going to pay was short, he had to get a day rate gross-up object and tell you not to respond. But I guess 5 of \$162; right? 5 what you may want to do for this part is to give Yeah. Had to, but -- I wouldn't say had 6 6 Will plenty of time to unmute himself and -- and to, but did get, yes. put the objections in, because I do not want to 8 Okay. Right. You -- in your opinion, 8 get into privileged conversations, okay? 9 these were -- these amounts were a bonus, they 9 Okay. 10 weren't something that the company had to do? 10 All right. So the -- the way I understand 11 Yeah, we set forth an hourly rate and did 11 Mr. Broussard's testimony is that he was working 12 not have to tie to that target amount, but chose 12 with you guys to come up with a pay plan that 13 13 to in most cases. would be compliant with targeting the amounts that 14 Who exactly were the folks that would 14 Mr. Ellison wanted to pay, like we -- you know, 15 approve whether or not the company was going to 15 from that original e-mail. Is that -- is that your understanding of what Mr. Broussard's role 16 pay the gross-ups? 16 17 Α It would have been funneling through the 17 was? 18 island, so management on the island. 18 Α Yes. Okay. And the way I understand it is that 19 Okay. Do you happen to remember any 19 20 names? 20 his perception was that there was basically two 21 I don't remember specifics, no. 21 plans that were discussed, there was a plan that Α 22 Okay. Would that -- would you have been a 22 was, you know, you could pay day rates, but you 23 person that was approving the -- the gross-ups or 23 would have to pay extra amounts on the day rate 24 no? 24 because overtime would be required, or you could 25 Α 25 use the day rates like a budget and come up with No. Okay. So we're probably talking about hourly rates to stay within the budget and pay 2 like is that something that J.D. Kinsey would do 2 hourly plus overtime; correct? 3 on his own? 3 Correct. No, you're probably talking Ken Kinsey, And as I understand his testimony, he 4 4 5 something like that. 5 wasn't sure about what exactly which plan y'all 6 6 Q Okay. Ken Kinsey, what about like a went with, but I think, based on your testimony, I 7 Robert Malcolm? 7 can guess, but can you tell us which plan you went 8 I don't recall. 8 with or the company went with, I should say? 9 Okay. Now, we -- just to kind of give you 9 We went with hourly plus overtime. 10 some background before I get to my next round of 10 Okay. Now, the one thing I wanted to 11 questions, Mr. Beagle, just to let you know, we --11 clear up is that with -- with the gross-up 12 we had Mr. Broussard in last Thursday in Houston 12 payments, was that something that was put to 13 for a deposition, we talked to him about, you 13 Mr. Broussard for his opinion on? 14 know, coming up with offer letters, coming up 14 I don't recall. 15 with, you know, when y'all are talking about two 15 Did you discuss with Mr. Broussard whether 16 different plans and things like that. So I want 16 or not the workers may be exempt in Puerto Rico? 17 17 MR. STUKENBERG: And I'm just going to to kind of talk to you about some of the conversations as you recall them with 18 18 object here, Dave, are you talking about the

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plaintiffs in this case or any workers?

talk about the plaintiffs in the case, but

advice he may have given to other folks, but

MR. MOULTON: So I have a question -- so

let me kind of clear this up, Will. I do want to

sometimes you may -- if you're trying to rely on

you're still going to apply it to the plaintiffs

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Mr. Broussard, okay?

And just so you know, because he's a

lawyer, I'm not going to -- I don't want to ask

about things that are privileged, but because this

case involves advice that he may have given that

the company is relying on for certain defenses,

the way I understand it, Will can -- Will can

Page 82 in the case, I want to ask about that. Does that is that your understanding, that if they were paid 1 2 make sense? by the hour, they wouldn't be exempt, based on 3 MR. STUKENBERG: Sure. Go ahead. Mr. Broussard's conversations? MR. MOULTON: If you're relying on advice I don't recall the specifics of the Α 5 from him that applied to the plaintiffs, then I 5 conversations we had. 6 want to know about that. I don't want to know how 6 Okay. Well, we have that original letter you told some other workers that had positions and we can go back to it, but Mr. -- in that that were totally different, had nothing to do 8 letter, Mr. Broussard let you guys know that if 9 plaintiffs. 9 you're going to pay day rates, you're going to 10 MR. STUKENBERG: Okay. Go ahead. 10 have to pay them overtime, is that your 11 MR. MOULTON: That make sense? 11 understanding? 12 12 MR. STUKENBERG: Yes. Right. From that e-mail, yes. Right. Right. Besides white collar 13 13 MR. MOULTON: Okay. All right. 14 (By Mr. Moulton) So I want to know if you 14 exemptions, were there any other exemptions that 15 had discussions with Mr. Broussard about whether 15 were discussed with Mr. Broussard? any of the plaintiffs were exempt? 16 16 I don't recall. 17 I guess I don't know who the plaintiffs 17 All right. We have another exhibit I want 18 are, so I don't know how to answer that. 18 to show you, we're getting -- we're getting pretty Okay. So let's -- let's describe them close to getting done. 19 19 20 generally, I'm not going to read you a list of 150 20 Α Okay. 21 names, though I know Will wants me to, but -- so 21 (Plaintiff's Exhibit Number 156 previously 22 the workers in this case are essentially the guys 22 marked for identification and made part of 23 who are restoring power in Puerto Rico, they're 23 the record) 24 like the rate -- you know, the different positions 24 (By Mr. Moulton) Let me show you 25 25 Plaintiff's Exhibit 156. In Exhibit 156, would we've seen on the rate sheets? Page 83 Page 85 you agree this is an e-mail that would go out to 1 2 Like general foreman, foreman, lineman, 2 workers about their benefits package? mechanics, electricians, those types people. 3 3 Looks like it, yes. Okay. So in this exhibit, Exhibit 156, is Gotcha. 4 4 Ŋ 5 Yeah. So I want to know if you had 5 it Mammoth Energy Services, Inc., is that the discussions with Mr. Broussard about whether or entity that provides the employee benefits? 6 6 7 not those workers were exempt. 7 I think it was Mammoth Energy, Inc. 8 I do think we asked initially whether they 8 Okay. So do you know why this -- the 9 would be considered salary or hourly and then just 9 Mammoth Energy Services, Inc. logo was put on the talked about the day rate or the hourly options, 10 10 benefits guide? 11 day rate with overtime or hourly with overtime. 11 I don't, maybe Energy, Inc., I don't even 12 Okay. And why would you have asked them know if they had a logo, I don't know. 12 13 whether or not they were hourly or salary? 13 Q Okay. Were you the one that put this 14 To see if they were exempt or not. 14 together? 15 Right. Because for the -- at least for 15 Α I don't recall. 16 the white collar exemption, I guess is what you 16 Okay. This --O 17 would have been asking about, would have required 17 Α It was actually probably our benefit a salary payment; right? broker. 18 18 19 19 Q Correct. Go ahead. 20 20 So if the workers were paid on an hourly Α It may have been our benefit broker. 21 system, they wouldn't be exempt; right? 21 Okay. Who was the benefit broker? 22 MR. STUKENBERG: Objection. He's not a 22 Α Andreini & Company. 23 lawyer, you can ask him what Mr. Broussard told 23 O So scrolling through this, can you just 24 him. 24 kind of verify with me if this is a correct -- I 25 (By Mr. Moulton) Right. Well, is that --25 mean, if these benefits that are described here

Page 86 Page 88 are the benefits that were, in fact, offered to MR. STUKENBERG: Great. Thank you, Dave. 1 2 the workers? I've got a couple of questions. As it -- and, 3 To the best of my recollection, it seems Dave, if you can't hear me, let me know. 4 right, yes. CROSS-EXAMINATION 5 Okay. Were you ever a part of any 5 BY MR. STUKENBERG: discussions about whether or not either Higher As it relates to Mr. Kalman and 6 Power or 5 Star had enough money in their accounts Mr. Kinsey, what role, if any, did they have in 8 to cover payroll? 8 establishing the pay structure? 9 I -- I -- not that I specifically recall, 9 Very little. I think Alex was more of a 10 but it's possible that would have worked with 10 payroll coordinator, he actually joined us from our payroll provider, so that kind of technical 11 accounting or something like that. 11 knowledge on the system was why he was brought in. 12 Okay. And do you know how Mammoth would 12 13 And I don't think J.D. had any, I think he may handle finances as far as transferring to and from 13 its entities? 14 14 have even joined after the practice was kind of 15 Α I don't recall now. 15 already in the process or developed. 16 16 Were you part of what they call the Q Okay. So their role was not to create the 17 treasury shared function? 17 payroll system? 18 I don't think so. I did a little bit of 18 Α Correct. treasury when I first started with Stingray when Q 19 19 Okay. They were more execution processing 20 they were very small, but not with Mammoth, no. 20 payroll? 21 Okay. So in your position as HR director 21 Α 22 with Mammoth Energy, Inc., you're part of a shared 22 And is that true for the bonus payments or 23 resource for all the entities of Mammoth; right? 23 gross-ups that we've been talking about today? 24 Correct. 24 Α Correct. 25 25 O O Okay. In your opinion, what does that Okay. Why did you all consult Page 87 Page 89 mean when you're part of a shared resource, Mr. Broussard? 2 what -- how does that -- how does your work affect 2 We wanted to, I think, just -- simple everyone else? answer, we wanted to do it the right way. We 3 3 I think we're there to provide services wanted to do it in a compliant manner and just had 4 4 that maybe the subsidiary or related parties don't 5 5 some questions on how to make sure we were doing have internally within their own kind of vertical, that. 6 6 7 that could be HR support, accounting support, 7 Okay. And so the purpose was to make sure 8 finance support, to kind of consult and guide them 8 that you all were in compliance with the Fair 9 in their business operations. 9 Labor Standards Act? 10 Okay. When -- when you guys were 10 Correct. 11 consulting with Mr. Broussard about the pay plan, 11 And did you believe you were in compliance 12 which entities was that going to apply to? 12 with the Fair Labor Standards Act? 13 It would have been Higher Power and 5 Star 13 Yes. 14 and potentially Cobra, but I can't recall. 14 MR. MOULTON: Objection; form. 15 Okay. But -- and the way I understand it, 15 (By Mr. Stukenberg) Were you at any point 16 you weren't an employee of either of those 16 given any indication that you were anything but in 17 17 entities; right? compliance with the Fair Labor Standards Act? 18 Δ I was not. 18 MR. MOULTON: Objection; form. 19 Or an employee, I mean. 19 THE WITNESS: No. 20 20 (By Mr. Stukenberg) Mr. Broussard approved Α Yeah, employee, correct. 21 You were only employed by Mammoth Energy, 21 the offer letters that ultimately went out in this 22 Inc.? 22 case as being compliant? 23 Yes, at that time, yes. 23 Α Yes 24 MR. MOULTON: Will, I'm going to pass this 24 MR. MOULTON: Objection; form. 25 25 witness. (By Mr. Stukenberg) What was the original

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Page 92
                                                  Page 90
     target number of hours per day, do you recall?
                                                                the file we looked at earlier as well.
 1
                                                            1
                                                                         And it's similar, it's just a different
 2
             I think it was either 10 or 12.
                                                            2
                                                                   O
 3
        Q
             Okay. And then ultimately, that migrated
                                                                iteration.
                                                            3
 4
     to 16?
                                                                   Α
                                                                         Okav.
 5
             Correct.
                                                            5
                                                                         If you'll see here, the hours per day were
 6
        Q
             Why was that increased to 16?
                                                            6
                                                                11?
             I think 16 was the maximum that anybody
                                                            7
                                                                         Okay.
     would ever work, it was also the amount time that
                                                            8
                                                                         Did you discuss this compensation system
 8
 9
     they were expected to be on call and available
                                                            9
                                                                with Mr. Broussard?
10
     even if they'd returned to the company-provided
                                                            10
                                                                   Α
                                                                         Yes.
                                                                   Q
11
     housing to go back out to the field, so 16 is what
                                                           11
                                                                         And what was Mr. Broussard's feedback
                                                                about the compensation system as structured here?
12
     we set it at to compensate for that on-call time.
                                                            12
13
                                                           13
             Okay. Let's take a look at --
                                                                         That it was compliant under the FLSA.
                                                                         MR. STUKENBERG: Let's also take a look
14
             MR. STUKENBERG: Anthony, it will be my 5,
                                                           14
15
     but it will be something else.
                                                           15
                                                                at, Anthony, what is my 12. And let's scroll to
                                                            16
16
             MR. MOULTON: Sorry?
                                                                the third e-mail down.
17
             MR. STUKENBERG: I'm going to have Anthony
                                                           17
                                                                         (Exhibit Number 142 previously marked for
18
     pull up a document for me.
                                                            18
                                                                         identification and made part of the
             MR. MOULTON: Which one?
19
                                                           19
20
             MR. STUKENBERG: We have a different
                                                           20
                                                                         (By Mr. Stukenberg) Do you recall this
21
     numbering system, so he's going to pull it up.
                                                           21
                                                                e-mail, Mr. Beagle?
22
             MR. MOULTON: No, you don't. I have all
                                                           22
                                                                   Α
                                                                         Yes.
23
     your exhibits, bro.
                                                           23
                                                                   Q
                                                                         Okay. Let's go up to the first page. Do
24
             MR. STUKENBERG: He's going to pull it up
                                                           24
                                                                you see the e-mail from you to Mr. Whitsell on
25
                                                           25
     as 5 and then he's going to tell you what number
                                                                October 24th at 1:23?
                                                  Page 91
                                                                                                              Page 93
     it is that's in your system.
 1
                                                            1
                                                                   Α
                                                                   O
 2
             MR. MOULTON: Oh, okay. Are you using the
                                                            2
                                                                         Again, what was the significance of the
                                                                16-hour shift?
     same number you used before, Exhibit 5?
 3
                                                            3
             MR. STUKENBERG: No.
                                                                         MR. MOULTON: Object to form.
 4
                                                            4
                                                                         THE WITNESS: Again, I think it was the
 5
             MR. MOULTON: Okay.
                                                            5
             MR. STUKENBERG: I'm not marking it as
                                                                kind of maximum that a colleague would be asked to
 6
                                                            6
 7
     Exhibit 5.
                                                            7
                                                                work because there could be certain things that
 8
             MR. MOULTON: If you'll note, is it a new
                                                            8
                                                                are triggered over that 16-hour time frame in a
 9
     one or what are you doing?
                                                            9
                                                                given day, DOT or OSHA, depending on kind of the
             MR. STUKENBERG: No, it's one we used, I
10
                                                            10
                                                                role they were in. So that was the maximum we'd
11
     just don't know the number, the previous number.
                                                           11
                                                                ever ask them to work. And then they were
12
     Anthony may not be there. Anthony, are you there?
                                                                essentially kind of on call that entire time and
                                                            12
13
             MR. ARTEAGA: I'm here, sir. Can you guys
                                                           13
                                                                so that's where we budgeted or kind of came up
14
                                                           14
     see it?
                                                                with that 16-hour shift, because that's the amount
15
             MR. STUKENBERG: No.
                                                           15
                                                                of time they would be on call, the maximum they'd
                                                           16
16
             MR. ARTEAGA: No? Okay.
                                                                work and we wanted to compensate them fully for
17
             THE WITNESS: We can see it.
                                                           17
                                                                that time.
             MR. ARTEAGA: How about now? Okay.
                                                           18
                                                                   O
18
                                                                         (By Mr. Stukenberg) And what would have
19
             (Exhibit Number 134 previously marked for
                                                           19
                                                                happened if they worked over 16 hours?
20
             identification and made part of the
                                                           20
                                                                         They would have been paid.
                                                                   Α
                                                           21
21
             record)
                                                                         So the practice was to pay them if they
22
             (By Mr. Stukenberg) Do you recall this
                                                           22
                                                                worked over 16?
23
     e-mail? And it may be helpful to see the
                                                           23
                                                                   Α
                                                                         Yeah.
24
     attachment that goes with it.
                                                           24
                                                                         Got it. Let's talk a little bit about
25
             Yes, I believe this is the e-mail that had
                                                           25
                                                                these bonuses or gross-ups or payroll adjustments
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Page 94		Page 96
we've been talking about today. Do you know what	1	any, as it related to these gross-ups?
I'm referring to?	2	A Yeah, he could have decided not to pay
A Yes.	3	those as well.
Q What phrase would you like to use?	4	Q So are you familiar with the requirement
Doesn't really matter to me, whatever you want.	5	or as to the requirement to pay overtime on
A Let's use gross-up, that's fine.	6	discretionary bonuses?
Q Okay. Can you please describe what the	7	A Yes.
purpose of these gross-ups were?	8	MR. MOULTON: Objection to form.
A Yes, I think it was more than anything, it	9	Q (By Mr. Stukenberg) And what is your
was a decision by the organization, by management,	10	general understanding?
from a kind of morale standpoint that, you know,	11	MR. MOULTON: Objection; form.
we had these targeted day rates and situations	12	THE WITNESS: Discretionary bonuses do not
where they were not met, for employee retention	13	have to be included in the regular rate of pay for
purposes, felt strongly that we should consider	14	overtime calculations.
paying those out in certain situations. Again, I	15	Q (By Mr. Stukenberg) And so why were these
don't think they were owed per se, because we	16	gross-ups in Puerto Rico not included in the
structured their compensation for an hourly rate,	17	overtime calculations?
but it was more of a retention and morale decision	18	MR. MOULTON: Objection; form.
than anything.	19	THE WITNESS: Because we felt they were
Q Were they generally paid?	20	discretionary.
A I believe in most cases they were, there	21	Q (By Mr. Stukenberg) Okay. We saw a couple
were certainly instances that I can recall where	22	of paystubs where it had a DYR code and a flat
they weren't always paid, but I think generally	23	amount entered, it just said day rate, is that
they were, they were paid.	24	consistent with what the pay practice was here?
Q Can you tell us about some of the	25	A No.
Page 95		Page 97
instances you recall where they weren't paid?	1	Q What, if anything, were those paystubs,
A I couldn't recall names, but I just	2	what do those reflect?
remember certain situations where maybe personal	3	A Well, they were intended to reflect the
situations arise, whatever it may have been,	4	16-hour shifts that they would have been on call
somebody didn't work a full shift and management	5	for the days that they were available and ready
on-site elected not to pay those additional	6	for work. When it was entered like a day rate
amounts.	7	like that, the only thing I can think of is either
Q Okay. So you recall an instance anyway	8	got lazy or got in a hurry and didn't follow the
where management elected not to pay a gross-up	9	appropriate protocol.
when a person worked a short week because the	10	Q Okay. So somebody either got lazy or made
individual took personal time or something?	11	a mistake?
A Right.	12	A Yeah.
Q Any other instances you recall where the	13	Q Do you consider those to accurately
decision was made not to pay the gross-ups?	14	reflect the actual pay practice the company
A Not specifically.	15	embraced under the advice of Mr. Broussard?
Q Okay. Is it your recollection that it did	16	A No.
happen from time to time?	17	Q Do you believe that the company was
A Yes.	18	obligated to pay gross-ups?
Q And that was a decision made at the Puerto	19	A No.
	1	MR. MOULTON: Objection; form.
Rico management level?	20	
Rico management level? A Correct.	20 21	Q (By Mr. Stukenberg) There were exempt
-		Q (By Mr. Stukenberg) There were exempt employees who were paid their base compensation,
A Correct. Q Could you have elected to disapprove	21	employees who were paid their base compensation,
A Correct.	21 22	
	we've been talking about today. Do you know what I'm referring to? A Yes. Q What phrase would you like to use? Doesn't really matter to me, whatever you want. A Let's use gross-up, that's fine. Q Okay. Can you please describe what the purpose of these gross-ups were? A Yes, I think it was more than anything, it was a decision by the organization, by management, from a kind of morale standpoint that, you know, we had these targeted day rates and situations where they were not met, for employee retention purposes, felt strongly that we should consider paying those out in certain situations. Again, I don't think they were owed per se, because we structured their compensation for an hourly rate, but it was more of a retention and morale decision than anything. Q Were they generally paid? A I believe in most cases they were, there were certainly instances that I can recall where they weren't always paid, but I think generally they were, they were paid. Q Can you tell us about some of the Page 95 instances you recall where they weren't paid? A I couldn't recall names, but I just remember certain situations where maybe personal situations arise, whatever it may have been, somebody didn't work a full shift and management on-site elected not to pay those additional amounts. Q Okay. So you recall an instance anyway where management elected not to pay a gross-up when a person worked a short week because the individual took personal time or something? A Right. Q Any other instances you recall where the decision was made not to pay the gross-ups? A Not specifically. Q Okay. Is it your recollection that it did	we've been talking about today. Do you know what I'm referring to? A Yes. Q What phrase would you like to use? Doesn't really matter to me, whatever you want. A Let's use gross-up, that's fine. Q Okay. Can you please describe what the purpose of these gross-ups were? A Yes, I think it was more than anything, it was a decision by the organization, by management, from a kind of morale standpoint that, you know, we had these targeted day rates and situations where they were not met, for employee retention purposes, felt strongly that we should consider paying those out in certain situations. Again, I don't think they were owed per se, because we structured their compensation for an hourly rate, but it was more of a retention and morale decision than anything. Q Were they generally paid? A I believe in most cases they were, there were certainly instances that I can recall where they weren't always paid, but I think generally they were, they were paid. Q Can you tell us about some of the Page 95 instances you recall where they weren't paid? A I couldn't recall names, but I just remember certain situations where maybe personal situations arise, whatever it may have been, somebody didn't work a full shift and management on-site elected not to pay those additional amounts. Q Okay. So you recall an instance anyway where management elected not to pay a gross-up when a person worked a short week because the individual took personal time or something? A Right. Q Any other instances you recall where the decision was made not to pay the gross-ups? A Not specifically. Q Okay. Is it your recollection that it did decision was made not to pay the gross-ups?

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Page 98 and others have used the term "day rate," what did 1 2 you mean when you used the term "day rate"? 3 MR. MOULTON: Objection; form. 4 THE WITNESS: I guess in those instances 5 where it was an exempt employee that also received 6 a day rate, probably more purely day rate. In most instances where I used it, it was a shorthand 8 because that's kind of what the managers on the 9 island understood, versus saying, you know, 10 targeted weekly earnings or -- or something like 11 that, it was just easier to say day rate. 12 (By Mr. Stukenberg) So what you really 13 meant were targeted -- targeted weekly earnings --14 Right. 15 Q -- or daily earnings? 16 Α 17 Okay. So you weren't using it as a legal 18 term of art? 19 Correct. 20 MR. STUKENBERG: I'll pass the witness. 21 REDIRECT EXAMINATION 22 BY MR. MOULTON: 23 You mentioned that the general practice 24 was to pay the gross-ups, can you -- are you able 25 to -- to remember how many times that the

get on the same page as what you're referring to. Are you referring to how many hours are actively

MR. STUKENBERG: And I just want to object

And so I have a question for you, do you

unexpected personal issues or things like that,

but again, I -- I can't remember every scenario.

issue they needed to deal with back home and they

were taking off from the island early, those would be situations where that you could recall they

You talked about how the 16 hours is

supposed to be a number, like a maximum amount

their on-call time, as you would say, do you

worked on average out of those 16 hours?

worked that includes the actual time worked, plus

have an opinion about how many hours were actually

because we've got into this back and forth before,

Dave, and I think we can clear it up if we just

worked in the field verse how many hours are on

weren't getting the gross-up?

Correct.

recall that?

Yes.

Α

Q

Okay. So like somebody was having an

24 call, but not actively being worked, is that the 25 distinction you're trying to draw?

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gross-ups weren't paid? 2

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I don't, I don't recall, I just -- I remember instances where they weren't paid, but I can't remember specifics.

Okay. And I also want to just kind of clarify something. What I heard you say when you answered about certain situations when they were not paid, was when a -- when a worker didn't work a full shift, but then Mr. Stukenberg asked you if it was when they didn't work a full week, so I wanted to clarify that. Was it when -- like you had a worker who had a personal issue who left early and missed part of a shift is when it wouldn't be paid or was -- or was it not paid when they didn't work a full week?

I guess they wouldn't have to be mutually exclusive, but I intended a full week is what I meant to say versus a shift, not that they left in the middle of the day, but they didn't finish their full week.

Okay. Did it matter if they weren't finishing it for a -- like whether it was a personal issue or scheduled days off? The ones I remember were kind of un --

that kind of -- that came to mind were kind of

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MR. MOULTON: Yes, but -- but because we 2 can then keep on going down rabbit holes about what active means, I don't really want to do that. 3 You've -- you've asked him questions that were 4 5 pretty technical about the FLSA, I take it this guy understands the difference between hours that 6 7 are actual working and which ones aren't, and so I 8 think he understands that. So my question is --9 MR. STUKENBERG: I just don't want to get

into some where it gets misconstrued later that he says 11 hours worked and you're like, well, it was 16, you know, because he's not counting the on-call time.

(By Mr. Moulton) Well, let's do this then, out of that 16 that was -- that was including on-call time, how much of that on average do you think was actual on-call time?

I -- I don't know the answer to that. I mean, based off the e-mails, I think it seemed like we were originally targeting around a 12-hour shift, so maybe that's the right answer, but I wasn't there, probably didn't get into that level of detail after we put the practice in place.

Okay. Okay. So you wouldn't have visited the island, for instance, to kind of -- to find

	Page 102		Page 104
1		1	
2		2	
3			Witness: JEFFREY ATLEE BEAGLE
4	Q And you wouldn't have had you didn't	3	Reporter: KBJ
5	have people do that for you and then report back	1	Attorney: DAVID MOULTON, 8 GREENWAY PLAZA, STE. 1500, HOUSTON, TX. 77046 Date: 4-18-22
6	to you?		OA: WILLIAM STUKENBERG
7		5	
8	Q So when you say that you think it could	6	Case Style: CANTU, ET AL. v. MAMMOTH, ET
9	have been 12, that's just based on those early	,	AL;5:19-cv-00615
10		7	Page Line Correction Reason for Correction
11	what they thought the days were really going to	8	<u> </u>
12		9	·
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20	witness.		
21	MR. STUKENBERG: Nothing from me. I'll		
22	•		
23	THE VIDEOGRAPHER: Off the record.		
24	(Deposition adjourned at 2:16 p.m.)		
25		25	
	Page 103		Page 105
1	•	1	-
2		2	
3			STATE OF OKLAHOMA)
	under oath that I have read the above and foregoing	3	,
	deposition in its entirety and that the same is a		COUNTY OF OKLAHOMA)
1	full, true and correct transcript of my testimony so	5	
	given at said time and place, except for the		Reporter, within and for the State of Oklahoma, do
	corrections noted.		hereby certify that JEFFREY ATLEE BEAGLE was by me
9		8	first duly sworn to testify the truth, the whole
10			truth, and nothing but the truth in the case
11	JEFFREY ATLEE BEAGLE		aforesaid; that the above and foregoing testimony
12			was by me taken in shorthand and thereafter ! transcribed; that the same was taken on APRIL 18,
13	Subscribed and sworn to before me, the		2022, that the testimony was taken in OKLAHOMA CITY,
14	undersigned Notary Public in and for the State of	14	State of Oklahoma; that I am not an attorney for nor
15	, by said witness	15	a relative of any said parties or otherwise
16	, on this the day of		interested in the event of said action.
1	, 2022.	17	, , , , , , , , , , , , , , , , , , , ,
18			s hand and seal of office on this 27TH day of APRIL, 1 2022.
19		20	
20	Notary Public	21	
21		22	
22	My Commission Expires:	23	
23		24	State of Oklahoma CSR #1376 Good to Go Process Service
24	KBJ	-7	1225 North Loop West, Suite 327
25		25	